



VILLAGE OF
Cremona
REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 1

TITLE: Call to Order

ORIGINATED BY: *Karen O'Connor, CAO*

Mayor Lamb calls the January 20, 2026, Village of Cremona Regular Council meeting to order at
_____ pm

RECOMMENDED ACTION:

Mayor Lamb calls the Village of Cremona Regular Council
Meeting to order at _____ pm.

INTLS: CAO: *KO*



VILLAGE OF
Cremona
REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 2

TITLE: ACCEPTANCE OF AGENDA

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

By resolution, Council must accept the agenda.

RECOMMENDED ACTION:

MOTION THAT Councillor _____ accepts the Agenda as presented.

OR

MOTION THAT Councillor _____ accepts the Agenda as amended.

INTLS: CAO: KO



REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 3

TITLE: Minutes – a) December 16, 2025, Regular Council Meeting Minutes

b) January 6, 2026, Special Council Meeting Minutes

ORIGINATED BY: Karen O'Connor, CAO

BACKGROUND / PROPOSAL:

Council is advised to review all meeting minutes carefully for any errors or omissions prior to approval.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Please see attached.

COSTS / SOURCE OF FUNDING (if applicable):

N/A

RECOMMENDED ACTION:

a) **MOTION THAT** Councillor _____ accepts December 16, 2025, Regular Council Meeting minutes as presented.

OR

MOTION THAT Councillor _____ accepts December 16, 2025, Regular Council Meeting minutes as amended.

b) **MOTION THAT** Councillor _____ accepts January 6, 2026, Special Council Meeting minutes as presented.

OR

MOTION THAT Councillor _____ accepts January 6, 2026, Special Council Meeting minutes as amended.

NTLS: CAO: KO

**Minutes of the Village of Cremona Regular Council Meeting held on
Tuesday, December 16, 2025 – Commencing at 7:00 p.m.**

IN ATTENDANCE: Mayor Lamb, Deputy Mayor Liu, Councillors Abrams, Martin & Thompson

OTHERS PRESENT: CAO, Karen O'Connor, Glen Harison IT Technician and 9 members of the public

ABSENT:

1.1 CALL TO ORDER:

Mayor Lamb calls the meeting to order at 7:00 P.M.

2.1 ADOPTION OF AGENDA:

Res: 25/241 **MOTION** THAT Deputy Mayor Liu accepts December 16, 2025, agenda with the Addition RFD 25-12-093 Request the CAO to Supply Council with Snow Removal Map.

CARRIED

3. ADOPTION OF MINUTES:

Res: 25/242 **MOTION** THAT Councillor Thompson accepts November 16, 2025 Regular Council Meeting minutes as presented, be adopted.

CARRIED

4. DELEGATIONS / PRESENT: None

5. OPEN FORM:

Res: 25/243 **MOTION** THAT Councillor Abrams will accept the question and concern as information only.

CARRIED

6. BUSINESS ARISING FROM PREVIOUS MEETING: None

7. BYLAWS & POLICIES:

a) RFD 25-12-088 Bylaw No. 519-25 ATCO GAS and Pipelines Ltd.

Res:25/244 MOTION THAT Councillor Abrams read a First time this 16th day of December 2025 on Bylaw No. 519-25, being the ATCO GAS and Pipelines Ltd.

CARRIED

Res:25/245 MOTION THAT Councillor Martin read a Second time this 16th day of December 2025 on Bylaw No. 519-25, being the ATCO GAS and Pipelines Ltd.

CARRIED

Res:25/246 MOTION THAT Councillor Abrams given unanimous consent to go to the Third reading on this 16th day of December 2025, on Bylaw No. 519-25, being the ATCO GAS and Pipelines Ltd.

CARRIED

Res:25/247 MOTION THAT Councillor Martin that Bylaw No. 519-25, being the ATCO Gas and Pipelines Ltd. bylaw, be read a Third and Final Time this 16th day of December, 2025.

CARRIED

a) RFD 25-12-089 Level of Service Policy No. 2019-01

Res: 25/248 MOTION THAT Councillor Martin requests that the Village of Cremona administration Office will change the hours of operation to Monday to Thursday 9 am to 4 pm., commencing January 5, 2026.

CARRIED

8. NEW BUSINESS

a) RFD 25-12-090 Viability Review Study Group

Res: 25/249 MOTION THAT Councillor Abrams accepts the appointment of Mayor Lamb to represent the Village of Cremona on the Viability Review Study Group (VRSG).

CARRIED

RECORD VOTE: Approve: Mayor Lamb
Deputy Mayor Liu
Councillor Abrams

Oppose: Councillor Martin
Councillor Thompson

Res: 25/250 **MOTION** THAT Councillor Abrams accepts the appointment of Deputy Mayor Liu as the Alternate for the Village of Cremona representative on the Viability Review Study Group (VRSG).

CARRIED

b) RFD 25-12-091 Urban System Agreement

Res: 25/251 **MOTION** THAT Councillor Thompson accepts the Urban Systems General Advisory Agreement as presented, acknowledging that \$ 7,500.00 has already been expended but not yet paid in 2025, and the total cost of the agreement shall not exceed \$20,000.

TABLED

Res: 25/252 **MOTION** THAT Councillor Thompson requested that the CAO bring a path forward summary from Urban Systems regarding the subdivision and the sale of village land for the special meeting on January 6, 2026.

CARRIED

c) RFD 25-12-092 Christmas Party / Get-Together & Christmas Season Office Hours

Res: 25/253 **MOTION** THAT Councillor Abrams approves the village office will be closed on December 24, 25, 26 and January 1, 2026, as stated in the Personnel Policy No. 1701-04 section 5.1.

CARRIED

Deputy Mayor Liu called a Recess at 8:03 pm
Mayor Lamb reconvenes from Recess at 8:17 pm

d) RFD 25-12-093 2026 Interim Budget

Res: 25/254 **MOTION** THAT Councillor Thompson approved the adoption of the Village of Cremona 2025 Budget as the Village of Cremona 2026 Interim Budget until such time as the 2026 Village of Cremona budget is passed.

CARRIED

Res: 25/254 **MOTION** THAT Councillor Thompson directs the CAO to research whether the Village of Cremona has established a procedural bylaw for authorizing and verify expenditures that are not included in the budget, and to bring the findings to the next regular council meeting.

CARRIED

f) RFD 25-12-094 Priority Snow Removal Map

Res: 25/255 **MOTION** THAT Councillor Martin requested that the CAO email all Council the Priority Snow Removal Map.

CARRIED

Res: 25/256 **MOTION** THAT Councillor Martin requested the CAO to create a Policy regarding the Village of Cremona public works priority snow Removal, and to present it at the next regular council meeting.

CARRIED

9. REPORTS

a) Financial Reports

Res: 25/257 **MOTION** THAT Councillor Abrams approves the accounts payable report, in the amount of \$ 115,946.41 as presented.

CARRIED

b) CAO Report

Res: 25/258 **MOTION** THAT Councillor Thompson accepted the CAO's November 2025, as information only.

CARRIED

Res: 25/259 MOTION THAT Councillor Martin accepts the PW & Water Operators November activity / summary reports as information only.

CARRIED

Mayor Lamb called recess at 9:15 pm

Mayor Lamb reconvene from recess at 9:22 pm

9. MINUTES/REPORTS- BOARDS, COMMITTEES, COMMISSIONS

Mayor Lamb

Deputy Mayor Liu

- Cremona Library Board Meeting Minutes, Oct 23, 2025

Councillor Abrams

Councillor Thompson

Res: 25/260 MOTION THAT Councillor Abrams accepts the Minutes/reports, Committees, and Commissions as information only.

CARRIED

10. CORRESPONDENCE & INFORMATION

- MPE Infrastructure Audit Update-Nov3, 2025

Res: 25/261 MOTION THAT Councillor Liu accepted the attached correspondence as information only.

CARRIED

Mayor Lamb calls a recess at 9:15 pm

Mayor Lamb reconvenes from recess at 9:22 pm

11. CLOSED MEETING -None

12. RECONVENE

8. NEW BUSINESS

e) 2026 Budget Workshop

Res: 25/262 **MOTION** THAT Mayor Lamb will call a special meeting for January 6, 2026
At 7 pm to continue with the 2026 budget and discussion regarding Urban
Systems path forward summary.

CARRIED

13. ADJOURNMENT

Res. 25/263 **MOTION** THAT Mayor Lamb adjourns the Village of Cremona
Regular Council Meeting on the 16th day of December
at 10:05 p.m.

CARRIED

Mayor Craig Lamb

CAO, Karen O'Connor

**Minutes of the Village of Cremona Special Council Meeting held on
Tuesday, January 6, 2025 – Commencing at 7:00 p.m.**

IN ATTENDANCE: **Mayor Lamb, Deputy Mayor Liu, Councillors Abrams, Martin & Thompson**

OTHERS PRESENT: **CAO, Karen O'Connor, Glen Harison IT Technician and 1 members of the public**

ABSENT:

1.1 CALL TO ORDER:

Mayor Lamb calls the meeting to order at 7:00 P.M.

2.1 ADOPTION OF AGENDA:

Res: 26/001 MOTION THAT Councillor Thompson accepts January 6, 2026, agenda as

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CARRIED

3. ADOPTION OF MINUTES:

Res: 26/002 MOTION THAT Councillor Thompson accepts November 16, 2025 Regular Council Meeting minutes as presented, be adopted.

CARRIED

4. BUSINESS ARISING FROM PREVIOUS MEETING:

a) RFD 26-01-001 Urban System Agreement

Res: 26/003 MOTION: THAT Councillor Abrams accepts the Urban Systems General Advisory Agreement as presented, acknowledging that \$7,500 has already been expensed but not yet paid in 2025, and that the total cost of the agreement shall not exceed \$20,000.

CARRIED

b) 2026 Budget

Res: 26/004 MOTION THAT Councillor Thompson approves that Council will work on the budget at the next regular meeting.

CARRIED

13. ADJOURNMENT

Res. 26/105 MOTION THAT Councillor Abrams adjourns the Village of Cremona Special Council Meeting on the 6th day of January at 9:14 p.m.

CARRIED

Mayor Craig Lamb

CAO, Karen O'Connor

 VILLAGE OF
Cremona
REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2025

AGENDA NO.: 4 a)

TITLE: DELEGATION / PRESENTATION: None

ORIGINATED BY: *Karen O'Connor*, CAO

BACKGROUND / PROPOSAL:

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

INTLS: CAO KO

 VILLAGE OF
Cremona
REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 5 a)

TITLE: OPEN FORUM

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

Open Forum provides members of the public an opportunity to address Council on matters of municipal concern that are *not* already on the meeting agenda.

This portion of the meeting is for:

- **Informational only** – no debate or decisions are made.
- **Time-limited** – each speaker will get 3 minutes.
- For comments, questions, or concerns from residents.
- This will be used for Council to hear public viewpoints that may inform future agenda items, research, or decisions.

What Open Forum is *not* for

- Not for **personnel matters**, legal issues, or confidential concerns.
- Not for **back-and-forth dialogue**; Council generally listens but does not engage in discussion at that time.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Comments and questions raised during **Open Forum** will be received by Council for information only.

Council will not engage in debate during this portion of the meeting; however, Council will attempt to bring back an answer or follow-up response at the next regular Council meeting, when appropriate.

RECOMMENDED ACTION:

MOTION THAT Councillor _____ will accept the question and concern as information only

 VILLAGE OF
Cremona
REQUEST FOR DECISION RFD

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 6a)

TITLE: BUSINESS ARISING FROM PREVIOUS MEETING: None

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

COSTS / SOURCE OF FUNDING (if applicable):

-

RECOMMENDED ACTION:

MOTION: THAT

INTLS: CAO KO

 VILLAGE OF
Cremona
REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 7 a)

TITLE: BYLAWS AND POLICIES -

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

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DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

RECOMMENDED ACTION:

MOTION THAT Councillor _____ read a First time this

INTLS: CAO KO



REQUEST FOR DECISION 26-01-002

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 8 a)

TITLE: New Business – Elected Officials Top Three Priorities to Succeed within the 4-year term

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL: Mayor Lamb received a letter for Reeve Angela Albers asking for the council to provide their top three priorities that they would like to accomplish within their 4-year term.

‘Mountain View County will be holding its Strategic Planning Session on March 22 and 23, 2026. As we look ahead to the next Council term and the continued strength of our regional partnerships, we invite each of your Councils to share your municipality’s top three priority or focus areas for the coming years.’

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

MOTION THAT Councillor _____ approves the follow three top priorities for the Village of Cremona for the next 4 years will be _____

INTLS: CAO KO



Mountain View C O U N T Y

December 12, 2025

Via e-mail

Mayor Dean Allan, Town of Carstairs
Mayor Craig Lamb, Village of Cremona
Mayor Chris Little, Town of Didsbury
Mayor Dan Daley, Town of Olds
Mayor Richard Warnock, Town of Sundre

Honorable Mayors,

Mountain View County will be holding its Strategic Planning Session on March 22 and 23, 2026. As we look ahead to the next Council term and the continued strength of our regional partnerships, we invite each of your Councils to share your municipality's top three priority or focus areas for the coming years.

Our Council is committed to meaningful regional collaboration. Understanding the opportunities and challenges facing our urban neighbours may help inform Mountain View County's strategic direction and may support the development of future collaborative initiatives. While we cannot guarantee that all identified priorities will be addressed, having this information during our planning process will be beneficial.

We kindly request that your municipality provide its top three priority areas by January 31, 2026, to support the development of our agenda and background materials for Council's consideration.

If you have any questions, please feel free to contact me directly, or connect through your CAO with Jeff Holmes.

Sincerely,

Angela Aalbers
Reeve

 VILLAGE OF
Cremona
REQUEST FOR DECISION 26-01-003

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 8 b)

TITLE: New Business - Approving Members to FCSS Advisory Board

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL: Cremona FCSS has received an application to sit on the FCSS Advisory Board. Attached are the applications

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

MOTION THAT Councillor _____ accepts Richard Forsberg application to become a representative on the Cremona FCSS Advisory Board.

INTLS: CAO KO

Application for Appointment to Committees, Boards and Commissions

205 First Street East
Box 10, Cremona Alberta T0M 0R0

PLEASE READ THE FOLLOWING:

The personal information requested on this form is being collected in order to assist Council in making appointments to its Committees, Boards and Commissions and is governed by the Freedom of Information & Protection of Privacy Act (FOIP). By submitting this Application, you are consenting to have your name and phone number posted on the Village website in the event you are appointed to a Committee, Board or Commission. If you have any questions with respect to the collection or release of this information, please contact Karen O'Connor, Chief Administrative Officer at 403-637-0400.

To be eligible for appointment to Village Committees and Boards, applicants must be of the full age of 18 years, a Canadian Citizen, a Village resident or Mountain View County resident.

Each Committee shall be deemed to be a Committee of Council and shall be responsible and accountable only to Council. It is the responsibility of the representative for the Village of Cremona to report to Council on the business of their Committee, or Board on an annual basis and advise the Village on any current or potential issues that have to be addressed.

Please print clearly

NAME: RICHARD FORSBERG

ADDRESS: P.O BOX 7 CREMONA AB

PHONE: 403 968-0125

EMAIL: RD_FORSBERG@YAHOO.CA

I am interested in sitting on the following Committee, Commission, or Board:

- Cremona Family & Community Support Services
- Advisory Board
- Cremona Municipal Library Board
- Municipal Planning Commission
- Subdivision and Development Appeal Board

BACKGROUND INFORMATION Please feel free to use an additional page Length of residence in the Village of Cremona (or Mountain View County):

RESIDENT OF COUNTY FOR 8 YEARS. RETIRED SENIOR ON PENSION.
OFFER COMMUNITY DRIVER SERVICE. ON LIBRARY BOARD.

State your qualifications (experience/education/interest) for serving on this Committee:

OWNED & OPERATED RETAIL BUSINESS. WORKED 20 YEARS IN IT FIELD.
HELPER RAISE 3 CHILDREN - NOW GROWN. AM A SANTA.

I wish to represent this committee, commission or board because:

F WISH TO GIVE BACK TO THE COMMUNITY. OFFER MY
SERVICES & ENERGY TO HELP OTHERS NOT AS FORTUNATE.


SIGNATURE

DEC 11/25
DATE

Please send your completed form to:

Karen O'Connor

Chief Administrative Officer

Mail: Village of Cremona, PO Box 10, Cremona AB T0M 0R0
In person: 205 First Street East
Fax: (403) 637-2101
E-mail: cao@cremona.ca



REQUEST FOR DECISION 26-01-004

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 8 c)

TITLE: New Business – Snow Brochure

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

Councillor Martin requested that the CAO research snow removal policies. At this time, the Village of Cremona does not have a formal snow removal policy, nor do other municipalities within the region. However, a review of municipal communications identified several brochures that municipalities provide to residents outlining snow removal expectations. I have prepared a Snow Removal Brochure for Council's review and welcome any feedback or suggested edits Council may have.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

MOTION THAT Councillor ____ approve the Snow Removal Brochure as presented and request that administration distribute the brochure to Cremona residents.

OR

MOTION THAT Councillor ____ approve the Snow Removal Brochure as presented with the amendments requested by Council.

INTLS: CAO KO

The Village of Cremona classifies roads in three ways:

• **Emergency Route** - Snow plowing and sanding will commence within 24 hours following the end of a snowfall of 7 cm or greater.

• **Primary Route** - Snow plowing and sanding will commence when the Emergency Routes are completed.

• **Hub** - Snow plowing and sanding will commence when the Primary routes are completed.

Town facility parking lots will commence at the discretion of the Operations Manager.

Sanding Operations

Sanding operations occur when ice forms on roadways. School zones, road curvatures, hills and any individual areas that are found to be icy are sanded when conditions require. Please contact the Town or after hours on call if there are ice concerns.

Staff begin snow clearing and sanding in early mornings. Signage is placed to indicate these operations.

PLEASE drive with care when driving in the work zones.

Back Alley Clearing

These lanes are maintained as required due to drifting, rutting or when they are impassable.

Residential Snow Clearing

Snow removal, plowing & sanding will commence when there is severe rutting, drifting or the roadways have become impassable due to accumulated snowfalls.

Residential areas have been divided into colored zones (see map) for communication purposes. Follow the Town's website for announcements on when your snow zone clearing will commence.

- Operations staff continually check all road conditions daily to develop schedules for snow maintenance and ice conditions.
- Village-owned sidewalks and pathways are maintained after snow events. Please contact the Village during working hours or the Operations Emergency On Call number after hours.
- Areas with storm systems are maintained throughout the winter to ensure melted snow and ice can drain.
- Signage is placed with scheduled dates when residential streets are to be cleared. Please ensure vehicles are not parked on the street when your zones is scheduled to be cleared. If a snow event occurs, the planned street clearing will be postponed until crews can return.
- Village Bylaw prohibits snow from residences to be placed on Village roads and sidewalks. Piling snow on roads can create ice that blocks drainage and impacts snow removal operations.
- Snow Removal Bylaw 450-14 can be found on the Village's website.

Cremona website: www.cremona.ca



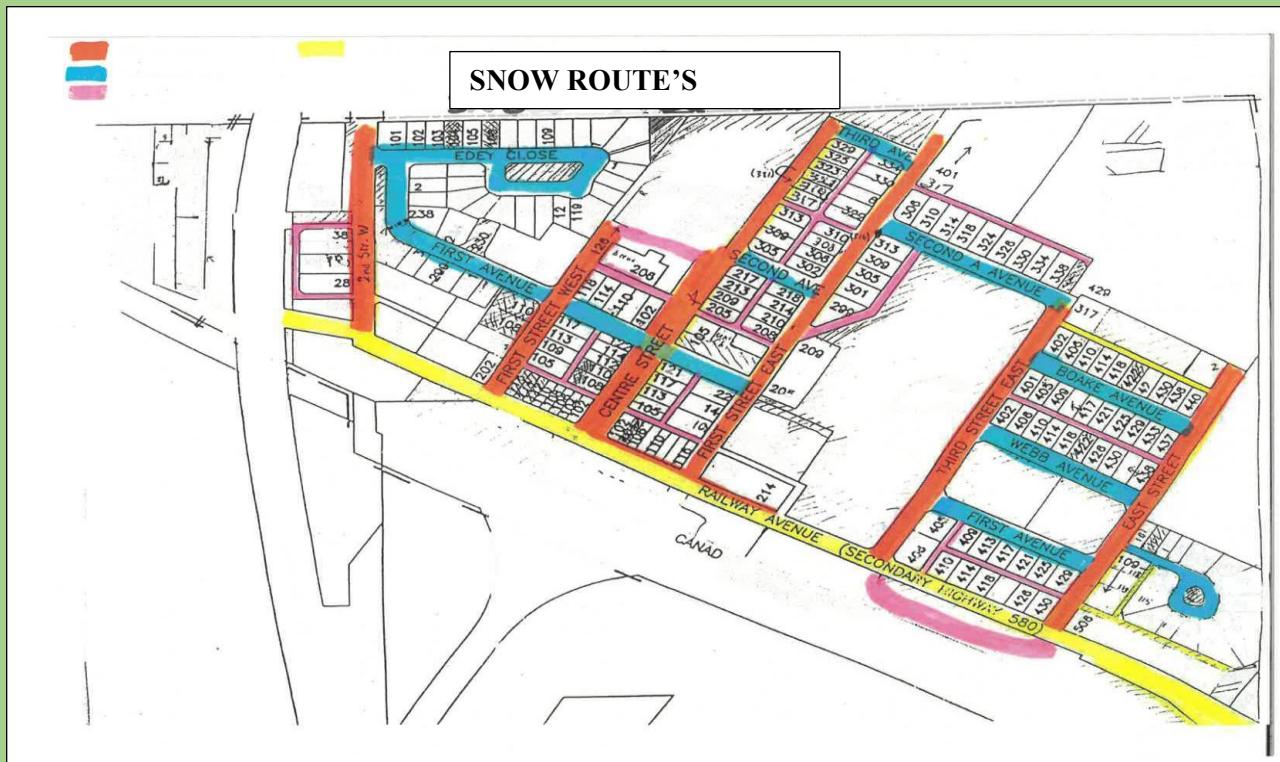
Snow Clearing

**Operations
Emergency
On Call**

403-888-3926

Snow Clearing Schedule

Red- Priority
Blue-Secondary
Pink- Last
Yellow- Province clears





REQUEST FOR DECISION 26-01-005

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 8 d)

TITLE: New Business – Link of Streamed Council Meetings Recording

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

Possible options 1: post couple links on the village website that residents watch after the meeting, have them available up to 60 days.

Option 2: Have one link on website that will hold the recorded meetings up to the next meeting.

Village's Zoom limit for recording is 10GB.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Adding a streaming link improves transparency and access to watch at a later date, but introduces privacy, workload, and technical considerations.

Members of the public speaking at meetings may not want to be recorded and kept on website.

COSTS / SOURCE OF FUNDING (if applicable):

Will have to have IT to set up the link. Then admin will have to monitor and update on a monthly basis.

RECOMMENDED ACTION:

MOTION THAT Councillor _____ approves that Council meetings recorded meeting will be kept on the village website with the duration period being _____.

OR

MOTION THAT Councillor _____ moves that Council approves that the Village will not proceed with live streaming recording Council meetings on the Village website at this time, due to the additional expense and administrative time required.

INTLS: CAO **KO**



REQUEST FOR DECISION 26-01-006

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 8 e)

TITLE: Bylaw & Policies – Sale of Surplus Equipment

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL: Cremona public works has equipment that doesn't get used by public works department and requires other equipment.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

- 1) Truck attachment Plow Blade with hardware
- 2) Coop Cultivator
- 3) John Deere Cultivator

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

MOTION THAT Council approves that the Village of Cremona Advertises surplus items according to the Policy # 2003-04 Disposition of Surplus Assets.

INTLS: CAO KO



MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 9 a)

TITLE: Reports – Financial Reports

ORIGINATED BY: Karen O'Connor CAO

BACKGROUND / PROPOSAL:

Accounts payable for December 1 to 31th 2025, total sum being \$ 97,899.87

Financial Report January 1 to December 31, 2025

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

RECOMMENDED ACTION:

***MOTION THAT Councillor _____ approve the Accounts Payable
in the amount of \$ 97,899.87 and the Financial Report as presented.***

INTLS: CAO: KO

Cheque Listing For Council

 2026-Jan-12
 9:55:41AM

Cheque					Invoice	Cheque
Cheque #	Date	Vendor Name	Invoice #	Invoice Description	Amount	Amount
20250399	2025-12-17	SUNCOR ENERGY PRODUCTS PARTNERSHIP	247	FUEL FOR F-350	97.68	256.24
20250399			248	FUEL FOR PLOW TRUCK	106.67	
20250399			249	FUEL FOR F-350	55.59	
20250399			250	DISCOUNT	(3.70)	
20250400	2025-12-18	ALBERTA MUNICIPALITIES	V541_123456789	VOC ELECTRICITY & GAS - NOV 2025	6,052.12	6,052.12
20250401	2025-12-18	CNH INDUSTRIAL CAPITAL PRODUCTIVITY PLUS	24	INTEREST	17.81	17.81
20250402	2025-12-18	COCHRANE LAKE GAS CO-OP LTD	907	NAT GAS - WATER - NOV 2025	43.05	43.05
20250403	2025-12-18	EPCOR	16551353	ELECTRICITY - NOV 2025	9.88	9.88
20250404	2025-12-18	RECEIVER GENERAL	115	REMITTANCE - PP# 25 & 25 - 2025	3,464.98	3,464.98
20250405	2025-12-18	TELUS COMMUNICATIONS	2552080749	FIRE INTERNET - NOV 2025	207.82	389.93
20250405			2552080750	FCSS INTERNET - NOV 2025	182.11	
20250406	2025-12-18	TELUS MOBILITY	590	VOC CELL PHONES - NOV 2025	112.01	112.01
20250407	2025-12-18	ALBERTA MUNICIPALITIES	V1047_4	MONTHLY SUBSCRIPTION - OCTOBER	226.62	1,992.70
20250407			V1061_1	ONLINE SAFETY COURSE	68.23	
20250407			V1062_1	ELECTION MEAL	40.95	
20250407			V314_214.24	STAMPS	520.80	
20250407			V320_96	ELECTION MEAL	90.72	
20250407			V333_153	OFFICE SUPPLIES	376.78	
20250407			V348_1710543	SECURITY & MS 365 - OCT 2025	221.87	
20250407			V351_87	FCSS BATTERIES FOR SMOKE DETE	75.73	
20250407			V351_88	FCSS ADULT PROGRAM	7.67	
20250407			V47_980474	ELECTION MEAL	68.09	
20250407			V686_7	FCSS ASIST SNACKS	82.53	
20250407			V686_8	FCSS DEATH CAFE	77.51	
20250407			V791_45	SUBSCRIPTION - OCT 2025	27.29	
20250407			V877_35	SUBSCRIPTION - OCT 2025	107.91	
20250408	2025-12-18	ALBERTA MUNICIPALITIES	V1026_1	FCSS FIRST AID TRAINING	94.50	94.50
20250409	2025-12-18	ALBERTA MUNICIPALITIES	1334	BULK WATER REPAIRS	551.25	7,651.90
20250409			1757947	SUBSCRIPTION - NOV 2025	221.87	
20250409			1JDK2C	FCSS CAR RENTAL FOR CONFEREN	414.98	
20250409			V1012_2	FCSS CONFERENCE MEAL	15.10	
20250409			V1047_5	SUBSCRIPTION	225.92	
20250409			V1064_1	FCSS TOBACCO FOR INDIGENOUS (58.79	
20250409			V1065_1	FCSS GIFTS FOR PANEL MEMBERS	74.39	
20250409			V1065_2	FCSS GIFTS FOR PANEL MEMBERS	54.55	
20250409			V1066_1	FCSS CONFERENCE MEAL	29.46	
20250409			V1067_1	FCSS HOTEL CONFERENCE	415.61	
20250409			V311_665	FCSS FUEL FOR CONFERENCE	86.80	
20250409			V314_215.24	STAMPS	130.20	
20250409			V314_216.24	FCSS NEWSLETTER	204.19	
20250409			V326_48	FCSS SENIOR'S TRIP	3,976.60	
20250409			V333_155	OFFICE SUPPLIES & TECH	69.25	
20250409			V333_156	OFFICE SUPPLIES & TECH	546.07	
20250409			V349_72	FCSS GIFTS FOR PANEL MEMBERS	9.45	
20250409			V351_89	PAINT NIGHT	64.73	
20250409			V351_90	FCSS FOOD PANTRY	162.96	
20250409			V351_91	FCSS INTERAGENCY MTG	17.05	
20250409			V351_92	FCSS CHRISTMAS IN THE VILLAGE	49.51	
20250409			V426_12	FCSS FUEL FOR CONFERENCE	25.00	
20250409			V434_226	FCSS POPCORN	55.60	
20250409			V482_15	FCSS INDIGENOUS EDUCATION	14.00	
20250409			V791_46	SUBSCRIPTION - NOV 2025	27.29	
20250409			V805_4	FCSS CONFERENCE MESL	43.47	
20250409			V877_36	SUBSCRIPTION - NOV 2025	107.81	
20250410	2025-12-18	BLACK, TERRY, BUMPER TO BUMPER	63560	PLOW TRUCK	20.23	101.56
20250410			63680	SPARKPLUG - SANDER	13.38	
20250410			63782	10W30 - SANDER	8.60	
20250410			63842	WIPER BLADES & WASHER FLUID	59.35	

Cheque Listing For Council

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Cheque Cheque #	Date	Vendor Name	Invoice #	Invoice Description	Invoice Amount	Cheque Amount
20250411	2025-12-18	CARSTAIRS TOWING	T243	RECOVERY OF TRUCK & DUMP TRA	486.36	486.36
20250412	2025-12-18	CHAGNON, CHANTAL	2	INDIGENOUS TEACHINGS - HONOR/	200.00	200.00
20250413	2025-12-18	CIP OFFICE TECHNOLOGY	1002092	CONTRACT - NOV 2025	59.85	277.20
20250413			999704	CONTRACT - OCT 2025	217.35	
20250414	2025-12-18	FORSBERG, RICHARD	9	PRL BOARD MTG	50.00	50.00
20250415	2025-12-18	GLOBAL TECH SOLUTIONS	000043-R-0009	MONTHLY SERVICE AGREEMENT	787.00	1,336.99
20250415			000108	PW LAPTOP	549.99	
20250416	2025-12-18	GREGG DISTRIBUTORS LP	069-755490	ICE MELT	169.09	169.09
20250417	2025-12-18	IRON MOUNTAIN DIESEL	9105	F-350	1,335.86	1,510.69
20250417			9171	PLOW TRUCK	174.83	
20250418	2025-12-18	JACKSON OF ALL TRADES	217260	REKEY PUBLIC WORKS & WATER W/	1,471.47	1,471.47
20250419	2025-12-18	JAMES, LINDA	1	FCSS SENIOR'S CHAIR YOGA	420.00	420.00
20250420	2025-12-18	MARK CROUCH BACKHOE SERVICE LTD.	68185	SNOW REMOVAL	1,262.62	5,859.39
20250420			68193	SNOW REMOVAL	3,226.12	
20250420			68249	SANDING SERVICES	1,370.65	
20250421	2025-12-18	MCDONALD, SANDRA	SL-CrFCSS-003	FCSS GRIEF CIRCLE	180.00	360.00
20250421			SL-CrFCSS-004	FCSS GRIEF CIRCLE	180.00	
20250422	2025-12-18	MESSER CANADA INC, 15687	2109637160	ACETYLENE/OXYGEN	54.09	54.09
20250423	2025-12-18	MLT AIKINS	6627184	SUBDIVISION & TRANSFER OF LAND	2,591.40	5,011.90
20250423			6627189	EMPLOYMENT ADVISING	2,420.50	
20250424	2025-12-18	MOUNTAIN VIEW REGIONAL WASTE	0000054727	LANDFILL CHARGES	721.00	721.00
20250425	2025-12-18	MOUNTAIN VIEW WATER LTD.	1004	WATER CONTRACTING WORK	17,186.47	17,186.47
20250426	2025-12-18	MPE ENGINEERING LTD	2490007-02-68	OPERATION & MAINTENANCE	466.20	13,386.45
20250426			2490-019-00-04	INFRASTRUCTURE AUDIT	12,920.25	
20250427	2025-12-18	OUR CAN CO., DIVISION OF BUCKWHEAT'S CONTR	21380	PORTABLE TOILET CLEANING	252.00	252.00
20250428	2025-12-18	PATENAUME, CAROL	1	ROSEBUD REFUND	95.00	95.00
20250429	2025-12-18	SURRIDGE, ELIZABETH	520	FCSS COUNSELLING SERVICES	100.00	100.00
20250430	2025-12-18	THIEL, SAMANTHA	2	FCSS ALBERTA ID CARD FOR RESID	54.00	54.00
20250431	2025-12-18	TOWN OF OLDS	IVC17871	COUNCIL ORIENTATION	1,671.33	1,671.33
20250432	2025-12-18	VORNHOLT, MEGHAN	5	FCSS MILEAGE	245.16	245.16
20250433	2025-12-18	WANNOP, VICKI	1	WINTERFEST REFUND - PAID IN ERF	40.00	40.00
20250434	2025-12-18	ZONE 3 BUSINESS SOLUTIONS INC.	192462	COPIER USAGE	750.03	750.03
20250435	2025-12-18	CHALMERS, BRENDA	1	REIMBURSE EXTRA TAX PMT - ROLL	3,654.67	3,654.67
(EFT) 183	2025-12-12	RYAN, SANDRA A				
(EFT) 184	2025-12-12	O'CONNOR, KAREN M				
(EFT) 185	2025-12-12	VORNHOLT, MEGHAN E				
(EFT) 186	2025-12-12	MARCOTTE, DAVID J				
(EFT) 187	2025-12-12	STEVENS, DAN L				
(EFT) 188	2025-12-26	THOMPSON, JENNIE L				
(EFT) 189	2025-12-26	MARTIN, ERIC S				
(EFT) 190	2025-12-26	ABRAMS, LESLIE-ANN				
(EFT) 191	2025-12-26	LIU, WENTSIN				
(EFT) 192	2025-12-26	THOMPSON, JENNIE L				



VILLAGE OF CREMONA

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Cheque Listing For Council

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Cheque Cheque #	Date	Vendor Name	Invoice #	Invoice Description	Invoice Amount	Cheque Amount
(EFT) 193	2025-12-26	MARTIN, ERIC S				
(EFT) 194	2025-12-26	ABRAMS, LESLIE-ANN				
(EFT) 195	2025-12-26	LIU, WENTSIN				
(EFT) 196	2025-12-24	ENVIRONMENTAL 360 SOLUTIONS (ALBERTA) LTD	0000412069	WASTE PICKUP - NOV 2025	2,745.77	2,745.77
(EFT) 197	2025-12-24	LOCAL AUTHORITIES PENSION PLAN	10742282-G7V6	EM# 450 - REMITTANCE - 2025	812.07	3,063.51
(EFT) 197			10745109-W8F9	EM# 450 - REMITTANCE - 2025	1,439.37	
(EFT) 197			10780756-V9C1	EM#450 - REMITTANCE - 2025	812.07	
(EFT) 198	2025-12-24	MOUNTAIN VIEW PUBLISHING INC.	MVP585364	PW HELP WANTED	892.50	892.50
(EFT) 199	2025-12-24	WILD ROSE ASSESSMENT SERVICE	10006	PROGRESS PMT - DEC 2025	691.26	691.26
(EFT) 200	2025-12-24	RYAN, SANDRA A				
(EFT) 201	2025-12-24	O'CONNOR, KAREN M				
(EFT) 202	2025-12-24	VORNHOLT, MEGHAN E				
(EFT) 203	2025-12-24	MARCOTTE, DAVID J				
(EFT) 204	2025-12-24	STEVENS, DAN L				

Total 97,899.87

*** End of Report ***

VILLAGE OF CREMONA

REVENUE & EXPENSE OPERATING

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General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
TAXES & REQUISITIONS						
1-00-00-111-00	Residential Property Taxes	(356,751.09)	(383,080.06)	0.00	(417,033.49)	(418,356.93)
1-00-00-112-00	Commercial Property Taxes	(80,397.24)	(112,490.98)	0.00	(88,232.58)	(88,232.54)
1-00-00-113-00	Industrial Property Taxes	0.00	0.00	0.00	0.00	0.00
1-00-00-114-00	Farmland Property Taxes	(337.42)	(509.51)	0.00	(354.48)	(354.49)
1-00-00-115-00	Linear Taxes	(13,262.38)	(14,858.04)	0.00	(16,408.36)	(15,629.56)
1-00-00-118-00	Designated Industrial Property	(75.40)	(81.94)	0.00	(86.63)	(86.63)
1-00-00-120-00	Alberta School Foundation Tax Levy	(130,166.11)	(138,324.26)	0.00	(151,431.68)	(151,431.68)
1-00-00-121-00	Seniors' Foundation Tax Levy	(19,645.39)	(19,956.22)	0.00	(20,327.18)	(20,327.18)
1-00-00-210-00	Grants In Lieu	(1,922.70)	(1,966.72)	0.00	(2,061.78)	(2,061.78)
1-00-00-122-00	AB Policing Levy	(18,765.51)	(14,588.24)	0.00	(22,350.86)	(22,350.86)
1-00-00-510-00	Penalties & Costs on Taxes	(6,399.09)	(6,500.00)	0.00	(15,172.30)	(6,500.00)
* TOTAL TAXES & REQUISITIONS		(627,722.33)	(692,355.97)	0.00	(733,459.34)	(725,331.65)
TAXES & REQUISITIONS EXP						
2-00-00-754-00	Designated Industrial Requisition	0.00	82.10	0.00	0.00	86.63
2-00-00-755-00	AB Policing Requisition	15,585.00	19,563.59	0.00	46,490.00	22,350.00
2-00-00-740-00	ASFF Requisition	130,671.23	138,288.99	0.00	69,144.50	151,416.36
2-00-00-753-00	MV Seniors's Housing Requisition	19,678.00	19,957.00	0.00	20,331.00	20,331.00
* TOTAL TAXES & REQUISITIONS EXP		165,934.23	177,891.68	0.00	135,965.50	194,183.99
** TOTAL TAX REVENUE FOR MUNICIPAL		(461,788.10)	(514,464.29)	0.00	(597,493.84)	(531,147.66)

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
COUNCILLOR EXPENSE						
2-11-00-146-00	Community Grants & Enhancements	0.00	500.00	0.00	0.00	500.00
2-11-00-170-00	Election Costs	4,688.37	2,500.00	192.56	1,772.56	2,500.00
2-11-00-220-00	Advertising	494.50	300.00	0.00	746.31	5,000.00
2-11-00-232-00	Legal Fees	0.00	2,000.00	2,305.24	2,305.24	2,000.00
2-11-00-270-00	Miscellaneous Costs & Services	1,879.18	1,250.00	50.00	656.14	1,250.00
2-11-00-540-00	Electricity - Council	0.00	0.00	86.02	699.06	1,250.00
2-11-00-543-00	Natural Gas - Council	0.00	0.00	87.58	744.02	1,500.00
2-11-00-560-00	Building Rental	0.00	0.00	0.00	0.00	0.00
2-11-01-100-00	Per Diems & Meetings - Cnc 1	2,580.00	2,600.00	0.00	675.00	1,000.00
2-11-01-140-00	Benefits Cnc 1	50.04	50.00	0.00	18.30	0.00
2-11-01-148-00	CONVENTN/COUN 1/PER DIEM	0.00	0.00	0.00	0.00	0.00
2-11-01-211-00	Travel & Subsistance - Cncl 1	90.90	100.00	0.00	0.00	0.00
2-11-00-225-00	Registrations & Memberships	2,425.30	2,500.00	0.00	2,024.31	2,500.00
2-11-00-230-00	Professional & Consulting Services	255.00	8,000.00	1,671.33	1,671.33	4,000.00
2-11-02-100-00	Per Diems & Meetings - Cnc 2	2,930.00	4,000.00	655.00	1,635.00	1,000.00
2-11-02-140-00	Benefits Cnc 2	65.98	150.00	27.47	73.29	0.00
2-11-02-211-00	Travel & Subsistence - Cncl 2	117.16	150.00	0.00	0.00	0.00
2-11-03-100-00	Per Diems & Meetings - Cnc 3	1,490.00	2,000.00	590.00	1,468.47	1,000.00
2-11-03-140-00	Benefits Cnc 3	28.61	65.00	0.00	70.45	0.00
2-11-03-148-00	CONVENTIONS/TRAINING-CNC 3	0.00	500.00	0.00	0.00	0.00
2-11-03-211-00	Travel & Subsistence - Cncl 3	0.00	150.00	0.00	0.00	0.00
2-11-04-100-00	Per Diems & Meetings - Cnc 4	2,100.00	2,300.00	510.00	1,035.00	1,000.00
2-11-04-140-00	Benefits Cnc 4	40.32	50.00	16.40	30.62	0.00
2-11-04-148-00	CONVENTION/COUN4/PER DIEM	0.00	500.00	0.00	0.00	0.00
2-11-04-211-00	Travel & Subsistence - Cncl 4	(30.30)	500.00	0.00	0.00	0.00
2-11-05-100-00	Per Diems & Meetings - Cnc 5	1,750.00	2,300.00	510.00	1,035.00	1,000.00
2-11-05-140-00	Benefits Cnc 5	33.60	50.00	16.40	30.62	0.00
2-11-05-148-00	CONVENTN/COUN 2/PER DIEM	0.00	250.00	0.00	0.00	0.00
2-11-05-211-00	Travel & Subsistence - Cncl 5	137.36	250.00	0.00	0.00	0.00
2-69-00-230-01	Prof. Services - Janitorial FCSS/Council	730.00	500.00	0.00	450.00	500.00
2-69-00-510-01	Building General Supplies FCSS/Council	0.00	500.00	0.00	159.91	500.00
2-69-00-528-01	Building Repairs Main FCSS/Council	0.00	500.00	0.00	216.05	500.00
*P TOTAL COUNCILLOR EXPENSE		21,856.02	34,515.00	6,718.00	17,516.68	27,000.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
ADMIN & GENERAL						
1-12-00-410-00	Tax Certificate & Information	(600.00)	(1,560.00)	(40.00)	(1,320.00)	(1,200.00)
1-12-00-155-00	Business License	(925.00)	(1,000.00)	0.00	(1,075.00)	(1,000.00)
1-12-00-510-00	Penalties & Costs on Accounts Receivable	0.00	0.00	0.00	0.00	0.00
1-12-00-550-00	Return on Investments	(2,047.22)	(200.00)	0.00	(6.80)	(100.00)
1-12-00-590-00	Other Revenue - Admin	(1,165.37)	(2,000.00)	0.00	(1,907.84)	(2,000.00)
1-12-00-591-00	Sales of Miscellaneous Goods & Services	(225.16)	(50.00)	0.00	0.00	0.00
1-12-00-840-00	Provincial Grant	(54,536.00)	(54,520.00)	(54,536.00)	(54,536.00)	(27,260.00)
* TOTAL ADMIN & GENERAL		(59,498.75)	(59,330.00)	(54,576.00)	(58,845.64)	(31,560.00)
ADMINISTRATION EXPENSE						
2-12-00-100-00	Salaries & Wages	56,059.65	46,000.00	3,051.84	46,152.90	46,000.00
2-12-00-140-00	Employee Benefits	7,315.98	6,000.00	451.92	6,447.10	6,000.00
2-12-00-148-00	Training & Development - Admin	0.00	250.00	0.00	1,012.50	250.00
2-12-00-150-00	Freight & Postage	628.30	200.00	0.00	1,113.96	200.00
2-12-00-220-00	Advertising	1,327.73	1,400.00	850.00	1,738.00	1,400.00
2-12-00-210-00	Licenses & Permits - Admin	0.00	25.00	0.00	0.00	25.00
2-12-00-211-00	Travel & Subsistance	403.32	250.00	0.00	27.46	250.00
2-12-00-217-00	Telephone, Internet & Security	14,448.57	10,000.00	335.42	12,641.85	10,000.00
2-12-00-224-00	Resource Materials/Supplies	0.00	100.00	0.00	0.00	0.00
2-12-00-225-00	Registrations & Memberships	356.50	500.00	0.00	496.00	500.00
2-12-00-230-00	Professional Services	8,220.76	18,000.00	787.00	8,706.22	18,000.00
2-12-00-231-00	Assessment Services	8,576.24	8,600.00	658.34	8,863.81	8,600.00
2-12-00-232-00	Legal Fees	6,754.29	12,000.00	0.00	24,129.65	25,000.00
2-12-00-233-00	Audit Fees	14,465.00	22,000.00	0.00	15,863.25	20,000.00
2-12-00-274-00	Insurance	24,416.00	20,000.00	0.00	30,900.00	16,000.00
2-12-00-510-00	General Office Supplies	3,186.47	7,000.00	392.71	3,279.72	7,000.00
2-12-00-511-00	Computer Supplies & Furnishings	1,380.60	0.00	299.97	1,728.48	0.00
2-12-00-515-00	TECHNOLOGY	4,974.43	500.00	1,111.02	15,094.07	2,000.00
2-12-00-519-00	Miscellaneous Supplies & Costs	0.00	0.00	0.00	0.00	0.00
2-12-00-525-00	Rentals & Leases	4,228.43	4,200.00	714.31	4,404.85	4,700.00
2-12-00-526-00	SHRED-IT	193.65	200.00	0.00	1,112.85	900.00
2-12-00-528-00	Equip -Repairs/Maint.-Admin	0.00	400.00	0.00	0.00	400.00
2-12-00-528-01	Building -Repairs/Maint.-Admin	0.00	500.00	0.00	0.00	500.00
2-12-00-543-00	Natural Gas	0.00	0.00	0.00	0.00	0.00
2-12-00-814-00	Service Charges & Interest	2,448.24	9,600.00	17.81	5,685.82	7,000.00
2-12-00-815-00	Penny Rounding	(0.04)	0.00	0.00	(0.03)	0.00
2-12-00-823-00	Loan Interest - LOC	5,490.64	200.00	0.00	0.00	200.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

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General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
2-12-00-915-00	Bad Debt - Accounts Receivable	0.00	0.00	0.00	0.00	0.00
2-12-00-915-01	Bad Debt - Property Taxes	967.96	0.00	0.00	0.00	0.00
2-12-00-995-00	Building Amortization - Admin	7,155.72	0.00	0.00	0.00	0.00
2-12-00-995-01	Office Equipment Amortization	7,586.14	0.00	0.00	0.00	0.00
2-69-00-528-00	Building Repairs Maint - Admin	599.98	400.00	0.00	240.00	0.00
2-69-00-230-00	Professional Services/Janitorial Admin	865.00	3,000.00	0.00	630.00	1,000.00
2-69-00-540-00	Electricity Admin	2,913.42	9,500.00	74.99	956.28	2,000.00
2-69-00-543-00	Natural Gas Admin	1,184.56	7,500.00	35.98	585.49	1,500.00
* TOTAL ADMINISTRATION EXPENSE		186,147.54	188,325.00	8,781.31	191,810.23	179,425.00
** NET ADMINISTRATION		148,504.81	163,510.00	(39,076.69)	150,481.27	174,865.00
CAO EXPENSES						
2-12-01-100-00	Salaries & Wages - CAO	79,848.38	84,000.00	6,464.98	84,041.30	87,360.00
2-12-01-140-00	Employee Benefits - CAO	9,969.36	15,000.00	978.15	16,778.62	17,000.00
2-12-01-148-00	Training & Development - CAO	185.00	1,000.00	0.00	115.00	1,000.00
2-12-01-211-00	Travel & Subsistance - CAO	79.10	1,200.00	0.00	0.00	1,200.00
2-12-01-211-01	Accomodations - CAO	0.00	1,000.00	0.00	0.00	1,000.00
2-12-01-217-00	Telephone & Internet - CAO	0.00	0.00	0.00	0.00	0.00
2-12-01-223-00	Membership & Registrations-CAO	50.00	500.00	0.00	0.00	500.00
2-12-01-225-00	Conference Registrations - CAO	0.00	500.00	0.00	0.00	500.00
* TOTAL CAO EXPENSES		90,131.84	103,200.00	7,443.13	100,934.92	108,560.00
*** TOTAL NET ADMIN & CAO		(223,151.45)	(247,754.29)	(31,633.56)	(346,077.65)	(247,722.66)

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

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General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
FIRE REVENUE						
1-23-00-590-00	Revenue - Fire	0.00	(5,000.00)	0.00	0.00	(5,000.00)
* TOTAL FIRE REVENUE		0.00	(5,000.00)	0.00	0.00	(5,000.00)
FIRE EXPENSES						
2-23-00-217-00	Telephone, Internet & Security	4,529.71	1,200.00	197.92	1,171.80	1,200.00
2-23-00-230-00	Professional Services	1,301.08	1,200.00	0.00	0.00	1,200.00
2-23-00-510-00	General Supplies	0.00	0.00	0.00	55.92	0.00
2-23-00-526-00	Equipment Purchases - Fire	4,220.29	4,000.00	0.00	0.00	8,356.00
2-23-00-528-01	Firehall Repairs & Maintenance	2,374.54	2,500.00	0.00	4,201.11	2,500.00
2-23-00-740-00	Fire Services Requisition	56,535.00	74,898.85	0.00	25,446.75	65,026.00
2-69-00-230-04	Prof. Services - Janitorial - Firehall	360.00	1,200.00	0.00	1,260.00	1,200.00
2-69-00-543-04	Natural Gas - Fire Hall	2,369.43	7,500.00	215.91	2,974.27	3,000.00
2-69-00-540-04	Electricity - Fire Hall	5,826.85	9,500.00	449.98	4,910.56	7,000.00
* TOTAL FIRE EXPENSES		77,516.90	101,998.85	863.81	40,020.41	89,482.00
** NET FIRE		77,516.90	96,998.85	863.81	40,020.41	84,482.00
DISASTER SERVICES EXPENSE						
2-24-00-230-00	Professional Services - Disaster Serv.	0.00	35.00	0.00	0.00	35.00
* TOTAL DISASTER SERVICES EXPENS		0.00	35.00	0.00	0.00	35.00
BYLAW & ENFORCEMENT						
1-26-00-420-00	Traffic Fines	0.00	(100.00)	0.00	(350.00)	(100.00)
1-26-00-450-00	Bylaw Fines	0.00	(100.00)	0.00	(100.00)	(100.00)
1-26-00-521-00	Dog License Fees	(150.00)	(150.00)	0.00	(135.00)	(150.00)
* TOTAL BYLAW & ENFORCEMENT		(150.00)	(350.00)	0.00	(585.00)	(350.00)
BYLAW & ENFORCEMENT EXPENSE						
2-26-00-230-00	Professional Services - Bylaw	150.00	500.00	0.00	0.00	500.00
2-26-00-510-00	General Supplies	0.00	0.00	0.00	0.00	0.00
* TOTAL BYLAW & ENFORCEMENT EXPE		150.00	500.00	0.00	0.00	500.00
** NET BYLAW & ENFORCEMENT		0.00	185.00	0.00	(585.00)	185.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

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General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
PUBLIC WORKS						
1-31-00-254-00	Costs Recovered - Public Works	0.00	0.00	0.00	(6,262.50)	0.00
* TOTAL PUBLIC WORKS		0.00	0.00	0.00	(6,262.50)	0.00
PUBLIC WORKS EXPENSE						
2-31-00-100-00	Salaries & Wages	23,568.92	25,000.00	2,145.00	27,982.65	40,000.00
2-31-00-140-00	Employee Benefits	3,205.49	5,250.00	198.33	5,157.47	8,500.00
2-31-00-148-00	Training & Development - Public Works	150.00	500.00	64.98	89.93	500.00
2-31-00-150-00	Freight & Postage	0.00	0.00	0.00	0.00	0.00
2-31-00-211-00	Travel & Subsistence	0.00	500.00	0.00	0.00	50.00
2-31-00-217-00	Telephone & Internet	336.83	1,000.00	24.71	278.21	5,000.00
2-31-00-223-00	Memberships & Registration	0.00	0.00	0.00	0.00	0.00
2-31-00-230-00	Professional Services	696.95	0.00	0.00	223.00	250.00
2-31-00-515-00	TECHNOLOGY	1,786.10	1,000.00	0.00	1,472.48	2,000.00
2-31-00-518-00	Protective Clothing, Etc.	248.99	750.00	0.00	105.75	750.00
2-31-00-521-00	Fuel Costs	3,906.81	7,000.00	142.45	2,961.33	3,500.00
2-31-00-528-00	Equipment - Repairs/Maintenance - PW	9,546.52	10,000.00	1,972.95	6,285.53	10,000.00
2-31-00-510-00	General Supplies	2,832.18	500.00	303.69	2,248.92	0.00
2-31-01-512-00	Shop Tools	1,081.11	3,000.00	0.00	1,157.85	3,000.00
2-31-01-528-01	Building Repairs & Maintenance - Shop	0.00	0.00	0.00	0.00	4,500.00
2-69-00-528-02	Building Repairs & Main PW Shop	0.00	3,500.00	0.00	0.00	4,500.00
2-69-00-540-02	Electricity PW	20,110.04	25,000.00	964.04	15,605.90	15,000.00
2-69-00-543-02	Natural Gas PW Shop	5,736.83	7,000.00	443.48	4,933.78	7,000.00
* TOTAL PUBLIC WORKS EXPENSE		73,206.77	90,000.00	6,259.63	68,502.80	104,550.00
** NET PUBLIC WORKS		73,206.77	90,000.00	6,259.63	62,240.30	104,550.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
ROADWAYS EXPENSE						
2-32-00-100-00	SALARIES & WAGES	13,089.78	20,000.00	1,315.00	8,222.86	20,000.00
2-32-00-140-00	Employee Benefits	1,396.45	4,400.00	130.90	1,605.32	4,400.00
2-32-00-150-00	Freight & Postage	0.00	0.00	0.00	339.78	0.00
2-32-00-220-00	Advertising	0.00	200.00	0.00	0.00	200.00
2-32-00-230-00	Other Contracted Services - Streets	138.00	1,500.00	463.20	2,491.20	1,500.00
2-32-00-252-01	Snow Removal	2,860.00	3,000.00	5,580.38	9,250.38	4,000.00
2-32-00-510-00	General Supplies	1,412.08	500.00	161.04	965.42	500.00
2-32-00-514-00	Signage	0.00	5,000.00	0.00	2,715.17	1,000.00
2-32-00-520-00	Chemicals - Street	642.24	1,000.00	0.00	0.00	1,000.00
2-32-00-521-00	Fuel Costs - Roads	934.19	1,500.00	101.59	675.68	3,000.00
2-32-00-528-00	Repairs & Maintenance - Roads	17,356.70	50,000.00	263.22	25,046.43	45,000.00
2-32-00-540-00	Street Lights	19,296.96	25,000.00	1,675.30	17,945.16	20,000.00
2-32-00-831-00	Debenture-Interest	0.00	5,653.76	0.00	431.80	3,606.41
2-32-00-832-00	Debenture-Principle	0.00	65,455.76	0.00	16,010.92	61,849.35
2-32-01-512-00	SMALL TOOLS - ROADS	599.95	1,000.00	0.00	0.00	1,000.00
* TOTAL ROADWAYS EXPENSE		57,726.35	184,209.52	9,690.63	85,700.12	167,055.76

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
WATER REVENUE						
1-41-00-410-00	Basic Fees - Water	(22,593.48)	(34,272.00)	(2,808.00)	(62,770.20)	(70,000.00)
1-41-00-411-00	Water Consumption Fees	(120,433.84)	(125,000.00)	(7,935.20)	(49,908.15)	(70,000.00)
1-41-00-412-00	Bulk Water Sales	(47,422.21)	(50,000.00)	(814.92)	(59,269.13)	(50,000.00)
1-41-00-510-00	Utility Penalties	(3,858.33)	(3,500.00)	(471.73)	(7,112.26)	(5,000.00)
1-41-00-540-00	Franchise & Concess.	(57,532.01)	(50,000.00)	(4,577.52)	(60,191.56)	(40,000.00)
1-41-00-590-00	Other Revenue - Water	(112,818.52)	(19,000.00)	0.00	0.00	(1,100.00)
* TOTAL WATER		(364,658.39)	(281,772.00)	(16,607.37)	(239,251.30)	(236,100.00)
WATER EXPENSE						
2-41-00-100-00	Salaries & Wages	17,847.72	30,000.00	0.00	44,719.75	55,000.00
2-41-00-140-00	Employee Benefits	3,014.54	5,250.00	0.00	7,992.07	9,000.00
2-41-00-148-00	Training & Development - Water	736.58	1,500.00	0.00	726.86	1,500.00
2-41-00-150-00	Freight & Postage	3,770.33	5,000.00	620.00	3,338.18	5,000.00
2-41-00-211-00	Travel & Subsistance	0.00	250.00	0.00	168.69	250.00
2-41-00-223-00	Memberships - Water	2,500.00	0.00	0.00	2,948.14	0.00
2-41-00-225-00	Conference Registrations	0.00	1,500.00	0.00	0.00	1,500.00
2-41-00-230-00	Professional Services	8,169.80	5,000.00	444.00	4,492.17	10,000.00
2-41-00-253-00	R & M - Infrastructure	12,037.38	50,000.00	0.00	44,072.32	50,000.00
2-41-00-274-00	INSURANCE	0.00	10,000.00	0.00	0.00	10,000.00
2-41-00-510-00	General Supplies	994.54	1,000.00	0.00	3,629.75	2,000.00
2-41-00-512-00	WATER TOOLS	0.00	0.00	0.00	0.00	500.00
2-41-00-515-00	Water Operator Support - MV Water	88,488.27	25,000.00	16,368.07	20,868.07	10,000.00
2-41-00-516-00	Water Meters	2,372.69	1,000.00	0.00	185.39	1,000.00
2-41-00-520-00	Chemicals - Water	7,151.36	7,500.00	0.00	1,762.41	3,500.00
2-41-00-528-00	Equipment - Repairs/Maintenance	5,318.19	7,500.00	700.70	7,437.05	14,000.00
2-41-00-528-01	Building - Repairs/Maintenance	0.00	1,000.00	0.00	0.00	1,000.00
2-41-00-528-03	BULK WATER STN REPAIRS	900.00	500.00	0.00	0.00	500.00
2-41-00-995-00	Engineered Structure - Amortization	61,822.80	0.00	0.00	0.00	0.00
2-41-00-995-01	Land/Improvement - Amortization	0.00	0.00	0.00	0.00	0.00
2-41-00-995-02	Water Equip & Meter - Amortization	6,197.21	0.00	0.00	0.00	0.00
2-69-00-540-03	Electricity Water	29,812.78	35,000.00	1,455.47	12,836.40	20,000.00
2-69-00-543-03	Natural Gas Water Wells	982.57	1,500.00	41.00	319.90	1,500.00
* TOTAL WATER EXPENSE		252,116.76	188,500.00	19,629.24	155,497.15	196,250.00
** NET WATER		(54,815.28)	90,937.52	12,712.50	1,945.97	127,205.76

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
SANITARY REVENUE						
1-42-00-410-00	Basic Fees - Sewer	(16,037.35)	(22,656.00)	(1,872.00)	(22,418.04)	(22,656.00)
1-42-00-411-00	Sewer Consumption Fees	(26,152.07)	(66,323.10)	(9,075.51)	(77,029.80)	(66,323.10)
1-42-00-540-00	Franchise & Concess.	(13,788.68)	(12,000.00)	(1,144.38)	(15,047.77)	(16,000.00)
* TOTAL SANITARY		(55,978.10)	(100,979.10)	(12,091.89)	(114,495.61)	(104,979.10)
SANITARY EXPENSE						
2-42-00-100-00	Salaries & Wages	944.00	5,000.00	0.00	4,812.00	5,000.00
2-42-00-140-00	Employee Benefits	129.27	500.00	0.00	906.06	700.00
2-42-00-230-00	Professional Services - Sewer	455.00	2,000.00	0.00	0.00	2,000.00
2-42-00-253-00	R & M - Infrastructure	0.00	45,000.00	0.00	9,867.50	40,000.00
2-42-00-270-00	Lab Testing	53.13	250.00	0.00	296.50	250.00
2-42-00-510-00	General Supplies	74.74	500.00	0.00	0.00	500.00
2-42-00-520-00	Chemicals - Sewer	1,032.41	1,200.00	0.00	2,410.00	1,200.00
2-42-00-523-00	Sewer Flushing	0.00	5,000.00	0.00	1,450.00	15,000.00
2-42-00-528-00	Equipment- Repairs & Maint. Sewer	11,692.50	10,000.00	0.00	4,673.73	5,000.00
2-42-01-528-00	Equipment - Repairs/Maint. - Storm Water	0.00	1,000.00	0.00	0.00	1,000.00
* TOTAL SANITARY EXPENSE		14,381.05	70,450.00	0.00	24,415.79	70,650.00
** NET WASTEWATER		(41,597.05)	(30,529.10)	(12,091.89)	(90,079.82)	(34,329.10)
GARBAGE REVENUE						
1-43-00-410-00	Solid Waste Collection Fee	(48,401.27)	(61,800.00)	(5,300.00)	(63,328.36)	(61,800.00)
* TOTAL GARBAGE		(48,401.27)	(61,800.00)	(5,300.00)	(63,328.36)	(61,800.00)
GARBAGE EXPENSE						
2-43-00-230-00	Other Contracted Services - Garbage	0.00	0.00	0.00	0.00	0.00
2-43-00-241-00	Solid Waste Disposal	44,285.69	36,250.00	3,336.02	44,639.29	45,000.00
2-43-00-510-00	General Supplies	0.00	250.00	0.00	0.00	250.00
2-43-00-850-00	Waste Commission Grant	9,335.46	20,000.00	0.00	4,623.48	10,000.00
* TOTAL GARBAGE EXPENSE		53,621.15	56,500.00	3,336.02	49,262.77	55,250.00
** NET WASTE		5,219.88	(5,300.00)	(1,963.98)	(14,065.59)	(6,550.00)

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
FCSS REVENUE						
1-51-00-840-00	Grant - Prov. - FCSS	(14,847.31)	(14,500.00)	0.00	(13,478.41)	(13,878.41)
1-51-00-850-00	Grant - Local Govt. - FCSS	(61,478.17)	(47,808.00)	0.00	(48,446.54)	(47,808.00)
1-51-00-850-01	MVC Wage Grant	(10,000.00)	(10,000.00)	0.00	(10,000.00)	(10,000.00)
1-51-00-850-02	Village of Cremona 20% Grant	0.00	(3,330.33)	0.00	0.00	(3,442.00)
* TOTAL FCSS		(86,325.48)	(75,638.33)	0.00	(71,924.95)	(75,128.41)
FCSS EXPENSE						
2-51-00-100-00	Salaries & Wages	34,855.07	36,000.00	3,540.00	44,355.00	43,680.00
2-51-00-140-00	Employee Benefits	7,670.35	8,000.00	756.00	9,227.46	8,000.00
2-51-00-148-00	Training & Development - FCSS	0.00	0.00	104.00	159.00	250.00
2-51-00-150-00	Freight & Postage	23.14	50.00	0.00	38.86	50.00
2-51-00-211-00	Travel & Subsistance	3,175.39	2,500.00	1,226.90	2,172.32	2,500.00
2-51-00-217-00	Telephone & Internet	2,362.30	2,200.00	183.99	1,752.25	1,500.00
2-51-00-220-00	Advertising	988.75	500.00	0.00	250.00	250.00
2-51-00-223-00	Memberships - FCSS	114.00	125.00	0.00	114.00	114.00
2-51-00-225-00	Conference Registrations	1,005.00	1,000.00	0.00	495.00	800.00
2-51-00-230-00	Professional Services	2,680.70	2,000.00	154.00	290.00	2,000.00
2-51-00-231-00	Janitorial	0.00	250.00	0.00	0.00	250.00
2-51-00-400-00	Community Programs	7,122.54	2,200.00	128.11	636.11	1,000.00
2-51-00-410-00	Adult Programs	3,507.05	3,000.00	269.93	584.45	1,000.00
2-51-00-411-00	Children-Youth Programs	6,884.46	3,000.00	0.00	344.47	1,500.00
2-51-00-412-00	Family Programs	(245.36)	1,000.00	47.15	257.15	1,200.00
2-51-00-414-00	Local Grants (External Funding)	6,200.00	6,300.00	0.00	6,625.00	7,625.00
2-51-00-419-00	Volunteers	767.86	0.00	0.00	1,005.00	500.00
2-51-00-510-00	General Supplies	1,684.19	0.00	16.24	913.92	750.00
2-51-00-560-00	COPIER LEASE	3,105.12	3,150.00	0.00	4,387.48	3,150.00
2-51-00-990-05	Community Newsletter	1,126.42	1,120.00	194.47	1,186.29	1,000.00
2-69-00-540-01	Electricity FCSS	2,342.70	1,250.00	86.03	949.29	1,250.00
2-69-00-543-01	Natural Gas FCSS	2,613.36	1,500.00	87.57	1,363.21	1,300.00
* TOTAL FCSS EXPENSE		87,983.04	75,145.00	6,794.39	77,106.26	79,669.00
** NET FCSS		1,657.56	(493.33)	6,794.39	5,181.31	4,540.59

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
FOOD PANTRY						
1-51-00-990-15	FCSS FOOD PANTRY	(1,418.80)	0.00	0.00	(1,015.70)	0.00
2-51-00-990-15	FOOD PANTRY	1,047.28	0.00	155.20	789.13	0.00
* TOTAL FOOD PANTRY		(371.52)	0.00	155.20	(226.57)	0.00
FOOD PANTRY EXPENSE						
2-51-00-990-14	Adult Programs	0.00	0.00	0.00	0.00	0.00
* TOTAL FOOD PANTRY EXPENSE		0.00	0.00	0.00	0.00	0.00
**P SURPLUS /DEFICIT		(371.52)	0.00	155.20	(226.57)	0.00
YEAR GRANT REVENUE						
1-51-00-990-01	Donations/Fees - Summer Fun	(7,225.00)	(3,500.00)	0.00	(7,149.50)	0.00
1-51-00-990-07	MVC Grant - Health Funding - First Aid	0.00	0.00	0.00	(1,710.00)	0.00
1-51-00-990-08	MVC Grant - TPT Grant	0.00	0.00	0.00	(2,500.00)	0.00
1-51-00-990-18	FCSS CMHA Mental Health Grant	0.00	0.00	0.00	(11,992.99)	0.00
* TOTAL YEAR GRANT REVENUE		(7,225.00)	(3,500.00)	0.00	(23,352.49)	0.00
** TOTAL REVENUE		(7,225.00)	(3,500.00)	0.00	(23,352.49)	0.00
YEAR GRANT EXPENSE						
2-51-00-990-01	Summer Fun Program	11,300.98	0.00	200.00	6,667.41	0.00
2-51-00-990-07	Health Funding Expense - First Aid	0.00	0.00	0.00	1,710.00	0.00
2-51-00-990-08	TPT Funding Expense - Senior's Trip	0.00	0.00	0.00	2,450.00	0.00
2-51-00-990-18	CMHA Mental Health Grant	0.00	0.00	503.34	9,262.70	0.00
* TOTAL YEAR GRANT EXPENSE		11,300.98	0.00	703.34	20,090.11	0.00
** TOTALS		11,300.98	0.00	703.34	20,090.11	0.00
SENIOR PROGRAMS						
1-51-00-413-00	Senior's Programs	0.00	0.00	0.00	(6,520.00)	0.00
2-51-00-413-00	Seniors' Programs	17,668.74	0.00	4,282.24	8,740.81	2,500.00
* TOTAL SENIOR PROGRAMS		17,668.74	0.00	4,282.24	2,220.81	2,500.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
CEMETERY REVENUE						
1-56-00-850-00	Grant - Local Govt. - Cemetery	0.00	(1,500.00)	0.00	(1,500.00)	(1,500.00)
1-56-00-410-00	Plot - Cemetery	(1,350.00)	(1,500.00)	0.00	(700.00)	(1,500.00)
1-56-00-411-00	Perpetual Care - Cemetery	(1,650.00)	(2,000.00)	0.00	(1,050.00)	(2,000.00)
1-56-00-412-00	Opening & Closing - Cemetery	(750.00)	(1,000.00)	0.00	(1,600.00)	(1,000.00)
* TOTAL CEMETERY		(3,750.00)	(6,000.00)	0.00	(4,850.00)	(6,000.00)
CEMETERY EXPENSE						
2-56-00-100-00	Salaries & Wages	0.00	5,000.00	0.00	3,363.90	5,000.00
2-56-00-140-00	Employee Benefits	0.00	850.00	0.00	547.99	850.00
2-56-00-148-00	Training & Development - Cemetery	0.00	0.00	0.00	0.00	0.00
2-56-00-230-00	Professional Services - Cemetery	750.00	1,000.00	0.00	1,300.00	1,000.00
2-56-00-510-00	General Supplies	0.00	250.00	0.00	0.00	5,000.00
2-56-00-528-00	Repairs & Maintenance - Cemetery	0.00	1,500.00	0.00	0.00	1,500.00
* TOTAL CEMETERY EXPENSE		750.00	8,600.00	0.00	5,211.89	13,350.00
PLAN & DEVELOPMENT REVENUE						
1-61-00-410-00	Building Permits	(528.08)	(1,100.00)	0.00	(417.09)	(750.00)
1-61-00-419-00	Compliance Certificates	(100.00)	(1,000.00)	0.00	(300.00)	(500.00)
1-61-00-520-00	Development Permits	0.00	(1,200.00)	0.00	(350.00)	(500.00)
1-61-00-521-00	Subdivision Fees	0.00	(1,000.00)	0.00	0.00	0.00
1-61-00-522-00	Zoning - Re-Zoning Fees	0.00	(250.00)	0.00	0.00	(50.00)
1-61-00-523-00	Encroachment & Waiver Fees	0.00	0.00	0.00	0.00	0.00
1-61-00-595-00	Appeal Fees	0.00	0.00	0.00	0.00	0.00
1-61-00-590-00	Land Sales	0.00	(47,000.00)	0.00	0.00	0.00
* TOTAL PLANNING & DEVELOPMENT		(628.08)	(51,550.00)	0.00	(1,067.09)	(1,800.00)
PLAN & DEVELOPMENT EXPENSE						
2-61-00-230-00	Professional Services	527.32	15,000.00	0.00	0.00	10,000.00
2-61-00-233-00	Land Title Changes	65.75	150.00	0.00	10.10	150.00
2-61-00-148-00	Training - Planning	57.24	500.00	0.00	0.00	250.00
2-61-00-220-00	Advertising	0.00	500.00	0.00	0.00	840.00
* TOTAL PLANNING & DEVELOPMENT E		650.31	16,150.00	0.00	10.10	11,240.00
** NET PLANNING & DEVELOPMENT		14,690.97	(32,800.00)	4,282.24	1,525.71	19,290.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
CULTURE & RECR. REVENUE						
1-71-00-990-02	Donation - Cremona Days	(8,850.00)	(13,780.00)	0.00	(7,267.00)	(13,780.00)
1-71-00-990-08	Donation/Fees - WinterFest	(4,000.00)	(4,000.00)	(40.00)	(40.00)	0.00
* TOTAL CULTURE & RECREATION		(12,850.00)	(17,780.00)	(40.00)	(7,307.00)	(13,780.00)
CULTURE & RECR. EXPENSE						
2-71-00-990-02	Cremona Days	10,155.68	13,000.00	0.00	9,823.82	5,000.00
2-71-00-990-08	WinterFest	1,747.62	1,500.00	40.00	40.00	0.00
* TOTAL CULTURE & RECREATION EXP		11,903.30	14,500.00	40.00	9,863.82	5,000.00
** NET CULTURE & REC		(946.70)	(3,280.00)	0.00	2,556.82	(8,780.00)
PARKS & RECR. REV						
1-71-00-830-00	Grant - Recreation - Federal	0.00	(2,610.00)	0.00	0.00	(2,610.00)
1-71-00-990-00	Donation - Recreation	0.00	(1,000.00)	0.00	0.00	(1,000.00)
1-71-00-850-00	Grant - Local Govt -Recreation	0.00	0.00	0.00	0.00	0.00
1-71-00-990-01	Donation - Playground	0.00	0.00	0.00	0.00	0.00
* TOTAL PARKS & RECREATION		0.00	(3,610.00)	0.00	0.00	(3,610.00)
PARKS & RECREATION EXPENSE						
2-72-00-100-00	SALARIES & WAGES	24,363.79	25,000.00	150.00	9,365.88	15,000.00
2-72-00-140-00	Employee Benefits	4,208.66	4,300.00	12.95	1,449.81	2,300.00
2-72-00-521-00	Fuel Costs - Parks	1,022.48	1,500.00	0.00	612.70	1,500.00
2-72-01-512-00	Parks - Small Tools	486.00	500.00	0.00	640.00	0.00
2-72-00-230-00	Other Contracted Services	1,781.00	2,500.00	240.00	4,282.50	5,500.00
2-72-00-510-00	General Supplies	2,418.04	1,500.00	0.00	1,769.81	2,000.00
2-72-00-513-00	Beautification - Parks	0.00	5,000.00	0.00	0.00	5,000.00
2-72-00-528-00	Equipment Repairs & Maint. - Park	1,546.05	2,000.00	0.00	4,626.01	3,000.00
2-72-00-528-01	Playground Repairs & Maint.	0.00	0.00	0.00	0.00	0.00
2-72-00-148-00	Training & Development - Parks	0.00	0.00	0.00	0.00	0.00
* TOTAL PARKS & RECREATION EXPEN		35,826.02	42,300.00	402.95	22,746.71	34,300.00
** NET PARK & REC		35,826.02	38,690.00	402.95	22,746.71	30,690.00

VILLAGE OF CREMONA
 REVENUE & EXPENSE OPERATING

General Ledger	Description	2023 Actual	2024 Budget	December 2025 Actual	2025 Actual	2025 Budget
LIBRARY						
1-74-00-590-00	Other Revenue - Library	0.00	(8,497.60)	0.00	0.00	(8,497.60)
1-74-00-850-00	Grants - Local Govt - Library	(34,811.88)	(35,861.00)	0.00	(36,757.53)	(36,757.53)
1-74-00-254-01	LIB COST RECOVERY - ELECTRICITY	(2,255.86)	(3,500.00)	0.00	(915.09)	(3,700.00)
1-74-00-254-02	LIB COST RECOVERY - GAS	(890.89)	(1,850.00)	0.00	(613.11)	(1,700.00)
1-74-00-254-03	LIB COST RECOVERY - TELEPHONE	(629.82)	(700.00)	0.00	(839.76)	(900.00)
* TOTAL LIBRARY		(38,588.45)	(50,408.60)	0.00	(39,125.49)	(51,555.13)
LIBRARY EXPENSE						
2-74-00-850-01	Parkland Regional Library	3,657.50	4,150.00	0.00	4,286.97	4,501.32
2-74-00-217-00	Library Office Phone	668.00	0.00	0.00	529.95	0.00
2-69-00-540-05	Electricity - Library	2,913.44	3,500.00	74.99	818.65	3,700.00
2-69-00-543-05	Natural Gas - Library	1,184.70	1,850.00	35.99	495.55	1,700.00
2-74-00-274-00	Insurance Library	927.50	850.00	0.00	0.00	850.00
2-74-00-528-00	Repairs & Maintenance - Library	0.00	250.00	0.00	0.00	250.00
2-74-00-850-00	Cremona Library	42,841.88	35,861.00	0.00	44,791.03	36,757.53
2-74-00-850-02	CREMONA LIBRARY -VILLAGE ALLOCATION	0.00	8,497.60	0.00	8,710.04	15,350.00
* TOTAL LIBRARY EXPENSE		52,193.02	54,958.60	110.98	59,632.19	63,108.85
** SURPLUS / DEFESSET		13,604.57	4,550.00	110.98	20,506.70	11,553.72

*** End of Report ***

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 9 b)

TITLE: Reports – CAO Monthly Reports, PW Reports, Water Operator Reports

ORIGINATED BY: Karen O'Connor, CAO

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

BACKGROUND / PROPOSAL:

Each month, the CAO will provide an update on key developments within the Village. Highlighted notes from each department are outlined below in point form.

Public Works will provide the CAO with a monthly activity report

Water Operator will provide the CAO with a monthly summary report

Cremona Water Operators, Mountain View Water will not be able to attend a council meeting but will answer any questions that Council has for them. If Council has any questions regarding the report please give them to the CAO and she will get them to Mountain View Water.

Administration:

- My monthly meeting with FCSS Coordinator
- Council Agenda packages and minutes- December Regular meeting & January 6, Special Meeting
- Worked on yearend financial and pre yearend auditors' documents requested
- Had written 2 compliance letters
- Several meetings with the new public works staff
- Worked on budget numbers and GL correct postings
-

Events and Meetings Attended:

- Meeting with Dan at MPE re: Infrastructure Audit
-

Planning & Development:

- Corresponded with Chris at Urban Systems
- Corresponded with Ross from Municipal Affairs

RECOMMENDED ACTION:

MOTION THAT Councillor _____ accepts the CAO December activity report as information only.

AND

MOTION THAT Councillor _____ accepts the PW & Water Operators December activity / summary reports as information only.

INTLS: CAO: KO



Karen O'Connor

Chief Administrative Officer

Village of Cremona

205 1 St E Cremona, AB T0M 0B9

koconnor@cremona.ca

January 5, 2025

RE: December 2025 Monthly Operations Summary - Village of Cremona

Upon commencement of the Operations Agreement, several deficiencies have been noted. These deficiencies have been categorized from high risk, moderate risk, and low risk. This will remain an active tracking list throughout the term of the Agreement and will be updated accordingly and circulated on a monthly basis.

Chlorine Scale - High - PROJECT APPROVED Jan 5 2026

- The chlorine scale that measures the volume of available chlorine for water disinfection is no longer functioning as is beyond repair. The SCADA alarm for this was found to be disabled. This scale is required to meet compliance and is essential in measuring the dosed volumes of chemicals. The lowest quote received for replacement is \$2,141.95.

Door Entry Alarms - Treatment Plant and Well Pump House - High

- The door alarms for both locations are present but not currently operating. Unauthorized site access would not trigger an alarm to the operator (Mountain View Water) or Cremona. The SCADA alarm for this was found to be disabled.

Uninterrupted Power Supply (UPS) Battery Failure - High - PROJECT APPROVED Jan 5 2026

- The UPS that provides uninterrupted power to the treatment plant is currently non-operational and obsolete. The SCADA alarm for the UPS was found to currently be disabled. The UPS is required for AEPA compliance to ensure SCADA trending is uninterrupted. A replacement has been quoted at approx. \$3300

Fire Hydrant Flushing - Moderate

- There is no evidence of past Spring/Fall flushing of the distribution system or maintenance of the fire hydrants. Flushing of the system twice a year is essential in removing deposits from the distribution system and keeping ample available free chlorine and low turbidity to preserve water quality.

Pressure Differential in Bio Filter A - Moderate

- The pressure differential for Bio Filter A is abnormally high, which is an indication of the filter performance and useful state. MPE engineering should be consulted to determine



the intended pressure differential for the design of the treatment process and provide direction.

Raw Water Inlet Valve (FCV 210) - Moderate

- The raw water inlet valve for the treatment plant is non-operational and is always in the “on” position. The failure alarm for this valve was found to be disabled due to operational issues. Further diagnosis is required to determine why this valve and alarm were left in this state.

Reservoir Inspection - Low

- The last noted reservoir inspection was three (3) years ago. Alberta Environment and Protected Areas recommends inspection every two (2) years.

Leaking Manganese Filter B Lower Union - Low

- There is a slight leak in the lower union connection at Manganese Filter B.

Leaking Distribution Header Union (Distribution Pump House) - Low

- There is a slight leak on the distribution header in the pump house.

Leaking Backwash Water “T” Union/Valve - Low

- The treated backwash line that supplies auxiliary water for site maintenance is leaking. There is currently no way to isolate the line in the event of a leak.

Leaking Grudfos Booster Pump (Treatment Plant) - Low

- The booster pump that supplies additional pressure to the operations building is currently not operational and leaking. This system can be bypassed in the meantime to stop the leak.

Pest Control (Well Pump House) - Low

- There is significant rodent activity evident within the well pump house. Pest control measures are recommended to protect the infrastructure from damage and further pest waste.

Exterior Light (Well Pump House) - Low

- The exterior light at the well pump house appears to be non-operational.



Completed Repairs/Maintenance:

Chlorine Dosing Line Burst - High - Complete (November 2025)

- A major leak in the chlorine dosing line was repaired. Proper dosage has now been restored to the produced potable water.

Distribution Pump/Bulk Water Station Heater - High - Complete (November 2025)

- Replacement of faulty internal circuit board on the natural gas unit heater (Work Order #0001). This unit is now back in operation.

Well Pump House Heater - High - Complete (November 2025)

- Replacement of faulty 240V Dual-Pole Load Controller/Termostat for the electric unit heater. (Work Order #0002). This unit is now back in operation.

Leaking Valve (FV 230A) - Low - Complete (November 2025)

- A slight leak in the treatment plant on the flange for valve FV 230A has been repaired.

Air Compressor Automatic Drains - Low - Complete (November 2025)

- The automatic drains for the air compressors were found to be turned off due to blocked discharges. The discharge lines should be replaced to preserve the integrity and capacity of the compressor tanks. They were being drained manually on a weekly basis. The automatic drains have now been repaired.

Bray Valve (FV 320A) Air & Oil Leak - High - Complete (December 2025)

- The valve actuator for a control valve on "Manganese Filter A" is leaking air and oil. The system can currently compensate for the loss of air, although it puts additional strain on the compressors for the facility. If maintenance is not performed, the leak could go past the working capacity of the compressors or lead to valve failure. This leak has resulted in a failure of operation of the valve. Summit has completed the repair.

Treated Water Chlorine Analyzer - High - Complete (December 2025)

- The treated chlorine analyzer that monitors free chlorine in the plants produced water is not reading accurately and requires service. The SCADA alarm for this was found to be disabled. This analyzer is essential to the operation and compliance of the treatment system. ClearTech performed a service to the analyzer on December 15th.



Chlorine Dosing Pump Discharge - High - Complete (December 2025)

- It was noted by the previous operator that the dosing pump was causing major problems with the functionality of the treatment plant. Upon our operator's review, it was identified that the pump itself was not the issue, but rather the discharge location was blocked off due to misuse of the pump. A short-term solution has been implemented by shortening the length of the discharge tubing entering the flow of treated water. Fusion Plumbing has installed a union for future blockage removal. The blockage has been removed.

If you have any questions regarding the above noted deficiencies or corrective actions, please do not hesitate to reach out.

Thank you,

Mountain View Water Ltd.



REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 10

TITLE: Minutes – Boards, Committees, Commissions

ORIGINATED BY: Karen O'Connor, CAO

BACKGROUND / PROPOSAL:

Minutes from various boards, committees, and commissions are being presented to Council for their review and information.

Attached to this Request for Review (RFR) are items that Council may wish to address through a formal resolution.

Otherwise, the information is provided for acceptance only.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

Please see the attached minutes for review and information.

COSTS / SOURCE OF FUNDING (if applicable):

N/A

RECOMMENDED ACTION:

That the Council accepts the minutes of:

Mayor Lamb

- MVSHG Board Meetings, Dec 11, 2025

Deputy Mayor Liu

Councillor Abrams

•

Councillor Thompson

MOTION THAT Councillor _____ accepts the Minutes, Reports, Committees, and Commissions as information only.

INTLS: CAO: KO



ADMINISTRATION OFFICE

301, 6501 – 51st Street, Olds, Alberta T4H 1Y6

Phone: 403-556-2957 | Fax: 587-796-0773 | Email: engage@mvsh.ca

BOARD MEETINGS | KEY MESSAGES

Mountain View Seniors' Housing (MVSH) Regular Board Meeting of December 11, 2025.

Key Messages

- The Board held their regular meeting in-person at the MVSH Administration Office Boardroom in Olds, Alberta from 1:00-3:00 pm.
- The Board set their meeting schedule for the 2026 calendar year.
- The Board extends its thanks to administration for the discussion and graphical representation of sustainability factors indicating the positive results of several key business metrics highlighting the last 3 years of hard work.
- The Board was very appreciative to have been provided a copy of a letter written by several residents with positive commendations about the work and commitment of Lodge staff.
- The Board is pleased with the ongoing updates in all policy areas. Members reviewed and approved several more new and revised policies.
- The Board reviewed and approved the Capital Disposals for the 2025 financial year.
- The Board approved a request to exit the Iron Mountain data storage contract to increase efficiency using digital file storage and save long-term costs.
- The Board is very pleased to note the full payout of 2 debentures in the 2025 financial year (March & December) relating to the original capital development cost of Mount View Lodge in Olds.
- During the holiday season and always the Board expresses its sincere appreciation and thanks for all the hard work and dedication shown from each individual team member. Each member of the team makes a significant contribution to help all residents and tenants have a good experience with MVSH housing and services.

Next MVSH Board Meetings

The next regular Board meeting will be held on Thursday February 19, 2026 starting at 1:00 PM in the MVSH Administration Offices boardroom in Olds, Alberta (or by Microsoft Teams if required).

If you require any information or there are any questions related to this communication, please contact a Board Director or Stacey Stilling, CAO for MVSH at 403-556-2957 or by email at stacey.stilling@mvsh.ca



MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 11

TITLE: Correspondence & Information

ORIGINATED BY: Karen O'Connor, CAO

BACKGROUND / PROPOSAL:

Attached with this RFR are items for which Council may like to make a formal resolution. otherwise, this is accepted for information only.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The following items are provided:

- FORTIS AB, Dec 23, 2025
- Chinook's Edge Board e-News December, 2025
- ABmunis Policing Funding Model, Dec 19, 2025
- Municipal Services Division, Dec 2025
- Policing Funding Model changes, Dec 18, 2025
- Renewed Police Funding Model, Dec 18, 2025
- ABmunis- Small communities are challenging (Penhold)

RECOMMENDED ACTION:

MOTION THAT Councillor _____ accept the attached correspondence as information only.

OR

MOTION THAT

INTLS: CAO: KO



Jennifer MacGowan
Director
Stakeholder Engagement

FortisAlberta Inc.
320 - 17 Avenue SW
Calgary, Alberta T2S 2V1
Phone: (403) 310 - Wire (9437)
www.fortisalberta.com

December 23, 2025

RE: 2026 FortisAlberta Inc. Distribution Tariff

This letter is to advise that on December 17, 2025, the Alberta Utilities Commission (AUC) issued Decision 30274-D01-2025: FortisAlberta Inc. Annual Performance-Based Regulation Rate Adjustment, approving updates to FortisAlberta's Distribution Tariff effective January 1, 2026.

FortisAlberta's 2026 Distribution Tariff is comprised of its Customer and Retailer Terms and Conditions of Electric Distribution Service, Fee Schedule, Customer Contribution Schedules and Rates, Options and Riders Schedules, available at www.fortisalberta.com.

To support your business planning activities for this coming year, we have attached a sample of estimated bill impacts to show the total percentage change from December 2025 to January 2026 for each rate class based on consumption and demand. These values include transmission, distribution, and energy charges, where energy charges are based on EPCOR Energy Alberta Inc.'s Rate of Last Resort. Additionally, we have provided an excerpt of FortisAlberta's 2026 Maximum Investment Levels (Table 1), which represent the maximum approved amount that FortisAlberta may invest in a new or upgraded service.

Changes to FortisAlberta's Distribution Tariff for 2026 take into account a variety of factors and adjustment mechanisms related to inflation, capital funding, benefit-sharing provisions, and other adjustments, as determined and approved by the AUC. You may learn more about the AUC's 2024-2028 Performance-Based Regulation Plan for Alberta Electric and Gas Distribution Utilities in Decision 27388-D01-2023, available at www.auc.ab.ca.

We appreciate the opportunity to keep you informed of these updates. As your trusted electric system distribution provider, FortisAlberta is dedicated to serving you and is excited about continuing our valued partnership. If you require further information or have any questions with respect to FortisAlberta's 2026 Distribution Tariff, please feel free to contact your dedicated Stakeholder Relations Manager.

Sincerely,

A handwritten signature in blue ink, appearing to read "J. MacGowan".

Jennifer MacGowan
Director, Stakeholder Engagement



Sample of Average Monthly Bill Impacts by FortisAlberta Inc. Rate Class

(Includes Energy, Retail, Distribution and Transmission Rates, and Riders based on values approved by the Alberta Utilities Commission for Q4-2025 and Q1-2026)

Rate Class	Description	Consumption Usage	Demand Usage	Monthly/Seasonal Bill			
				Dec 2025 Bill	Jan 2026 Bill	\$ Difference	% Change
11	Residential	300 kWh		\$102.48	\$103.32	-\$0.84	0.8%
		640 kWh		\$170.17	\$171.16	-\$0.99	0.6%
		1,200 kWh		\$281.64	\$282.87	-\$1.23	0.4%
21	Farm (Breakered) (Closed)	200 kWh	5 kVA	\$137.53	\$140.13	-\$2.60	1.9%
		1,400 kWh	10 kVA	\$423.34	\$430.58	-\$7.24	1.7%
		7,500 kWh	25 kVA	\$1,760.37	\$1,788.75	-\$28.38	1.6%
22	Farm (Demand Metered)	700 kWh	10 kVA	\$326.67	\$332.72	-\$6.04	1.8%
		3,000 kWh	20 kVA	\$882.43	\$897.56	-\$15.12	1.7%
		15,000 kWh	60 kVA	\$3,543.79	\$3,601.16	-\$57.37	1.6%
26	Irrigation (Seasonal Bill)	6,000 kWh	20 kW	\$2,411.56	\$2,491.70	-\$80.15	3.3%
		15,000 kWh	33 kW	\$4,955.61	\$5,132.36	-\$176.76	3.6%
		45,000 kWh	100 kW	\$14,855.02	\$15,386.02	-\$531.00	3.6%
31	Streetlighting (Investment)	5,144 kWh	12,500 W	\$4,130.54	\$4,200.78	-\$70.24	1.7%
	Streetlighting (Non-Investment)	7,900 kWh	20,000W	\$2,370.43	\$2,392.23	-\$21.80	0.9%
	Yard Lighting	5,000 kWh	12,000 W	\$2,688.07	\$2,727.58	-\$39.51	1.5%
Rates 31, 33 and 38 are based on 100 HPS Lights in assorted fixture wattages.							
41	Small General Service	1,083 kWh	5 kW	\$285.64	\$294.17	-\$8.52	3.0%
		2,165 kWh	10 kW	\$525.91	\$542.18	-\$16.27	3.1%
		10,825 kWh	50 kW	\$2,448.06	\$2,526.29	-\$78.24	3.2%
45	Oil and Gas Service	2,590 kWh	7.5 kW	\$742.11	\$759.43	-\$17.32	2.3%
		5,179 kWh	15 kW	\$1,353.27	\$1,387.43	-\$34.16	2.5%
		25,895 kWh	75 kW	\$6,242.54	\$6,411.45	-\$168.91	2.7%
61	General Service	32,137 kWh	100 kW	\$3,744.23	\$3,865.96	-\$121.73	3.3%
		63,071 kWh	196 kW	\$7,306.66	\$7,544.66	-\$238.01	3.3%
		482,055 kWh	1,500 kW	\$55,558.54	\$57,371.45	-\$1,812.91	3.3%
62	EV Fast Charging Station Service	500 kWh		\$387.67	\$412.05	-\$24.38	6.3%
		1,000 kWh		\$723.00	\$770.83	-\$47.83	6.6%
		3,000 kWh		\$2,064.27	\$2,205.91	-\$141.64	6.9%
63	Large General Service	824,585 kWh	2,500 kW	\$94,044.18	\$92,257.28	\$1,786.90	-1.9%
		1,529,769 kWh	4,638 kW	\$166,257.69	\$162,820.17	\$3,437.52	-2.1%
		3,298,338 kWh	10,000 kW	\$347,365.66	\$339,788.47	\$7,577.20	-2.2%
65	Transmission Connected Service	The Distribution Component will increase from \$50.240044/day to \$50.619440/per day. The Transmission Component is the applicable rate of the Alberta Electric System Operator (AESO).					



Customer Contribution Schedules

Table 1 - Excerpt

2026 Maximum Investment Levels for Distribution Facilities When the Investment Term is 15 years or more

Type of Service	Maximum Investment Level
Rate 11 Residential	\$3,168 per service
Rate 11 Residential Development	\$3,168 per service, less FortisAlberta's costs of metering and final connection
Rate 21 and 22 Farm, and Rate 23 Grain Drying	\$6,787 base investment, plus \$971 per kVA of Peak Demand
Rate 26 Irrigation	\$6,787 base investment, plus \$1,080 per kW of Peak Demand
Rate 31 Street Lighting (Investment Option)	\$3,493 per fixture
Rate 38 Yard Lighting	\$966 per fixture
Rate 41 Small General Service	\$6,787 base investment, plus \$1,080 per kW of Peak Demand
Rate 45 Oil and Gas Service	\$6,787 base investment, plus \$1,080 per kW of Peak Demand FortisAlberta invests as required per unmetered to metered service conversion program.
Rate 61 General Service and Rate 62 Electric Vehicle Fast Charging Service	\$6,787 base investment, plus \$1,080 per kW for the first 150 kW, plus \$135 for additional kW of Peak Demand
Rate 63 Large General Service	\$122 per kW of Peak Demand, plus \$134 per metre of Customer Extension

Notes: Maximum investment levels are reduced if the expected Investment Term is less than 15 years, as specified in Table 2.

From: lwoodward@cesd73.ca on behalf of [Board Of Trustees](#)
To: [Laurette Woodward](#)
Subject: Chinook's Edge Board e-News December 17, 2025
Date: Thursday, December 18, 2025 5:00:43 PM

The Board of Trustees for Chinook's Edge School Division has [approved financial statements](#) for the year ending August 31, 2025. The division's revenues were \$147.4 million and expenses were \$148.2 million for the 2024-25 school year. The reserves, as of August 31, 2025, were \$2.7 million in operations and \$1.6 million in capital. The financial statements can be viewed [here](#).

Also at its November 25 meeting, the Board also [approved](#) the Annual Education Results Report (AERR) for the 2024-25 school year. The Board, Superintendent and other leaders sincerely thanked staff for their work and [commitment to students](#). The AERR can be viewed on the division's website [here](#). A few highlights in the report include:

- 85% of Chinook's Edge students are completing high school (within 3 years of beginning grade 10) compared to 81% of students provincially
- 85% of Grade 12 students pass their diploma exams, which is higher than the provincial rate (82%)
- 87% of parents, students and staff are pleased with the quality of education in Chinook's Edge
- 98% of young readers are at grade level as demonstrated on the Early Years Literacy Assessments
- 85% of students are satisfied with access to appropriate supports and services at school
- Students accessed 1,673 career pathway learning experiences, up by 457 compared to 2023-24

The Board is pleased to see how a [\\$100,000 grant](#) from Alberta Education has been used to support learning. The [Dual Credit Enhancement Grant](#) was announced two years ago. Since that time, the school division has purchased equipment for high school shops and it is [now in place](#) in all 13 of the division's high schools and K-12 schools. [The equipment](#) was one part of a plan to ensure students receive the introductory experiences in Career and Technology Studies classes, in their schools, that prepare them for post-secondary dual

credit learning.

Trustees are pleased to see a [new hockey class](#) at H.J. Cody High School has been successful in its first year. The school intended to [create stronger connections](#) with students, and a deeper sense of belonging through their love of hockey. Students are reporting their appreciation for the class.

Trustees send their congratulations to [Alexandra Dennis](#), who was recently named one of Central Alberta's [Top 40 under 40](#), by the United Way. Dennis is a teacher at Olds Koinonia Christian School.

The Board is watching, with interest and appreciation, many service projects underway in the school division during December. One example is the work of the [H.J. Cody Interact Club](#). Interact is a part of Rotary International, and seeks to build leadership capacity and service opportunities for youth. The [H.J. Cody Interact Club](#) has recently completed a number of community service projects.

Trustees are pleased to see staff working together, and recently observed the [Teachers Matter Committee](#) meeting. One of the main focuses of the meeting was teachers providing insights to Superintendent Ryan Sawula, who is conducting a listening tour in the school division. Support Staff Matter also met recently and also shared their thoughts with the Superintendent. The Board thanks all of the staff who are collaborating in this meaningful way.

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You received this message because you are subscribed to the Google Groups "Municipal List for Brd eNews" group.

To view this discussion visit https://groups.google.com/a/cesd73.ca/d/msgid/municipal-list-for-brd-enews-ucgroup/CALtrBZ-2Xhm2MtKvRSeO2eOZ6_DPbMaBxhBZ05q1y6dxdvn6Uw%40mail.gmail.com.



NEWS RELEASE

ABmunis' initial response to provincial government's Police Funding Model announcement

December 19, 2025

EDMONTON – *The following statement is issued on behalf of Alberta Municipalities' President Dylan Bressey and the Board of Directors:*

Yesterday's Government of Alberta news release about the Police Funding Model (PFM) highlights the pressure that increased policing costs are placing on strained municipal budgets throughout Alberta.

Financial pressures such as those created by the PFM are what prompted us to launch our Property Taxes Reimagined initiative in October 2025. The initiative provides an overview of the various factors that, over the past 15 years, led to the fiscal dilemma many municipal councils currently find themselves in.

The Government of Alberta contracted the RCMP to provide provincial policing and shared the cost with the federal government until 2020. Since then, the PFM has required small communities that receive RCMP community policing to pay a percentage of the total cost. Combined with rising policing expenses, this has created additional strain on municipal finances at a time when population growth, inflation, reduced provincial funding, and restrictions on local revenue tools are already forcing municipalities to increase property taxes to maintain core services and infrastructure.

We have concerns about the timing, implementation and rollout of the PFM. Many municipalities have just set their annual budgets for 2026. When it comes to policing, an important principle is that our members have "say with pay." In this instance, the provincial government prioritized payment over governance. To date, municipalities have not had the input necessary to have confidence that their financial contributions are improving local community safety.

Alberta Municipalities believes something needs to be done to bend the "cost curve" down on policing. We know that investing in prevention is one of the best ways to accomplish this. That's why we're optimistic that the Government of Alberta will increase its annual funding for Family and Community Support Services (FCSS) by about 60 per cent in the 2026 Budget (from about \$105 million/year to \$161.5 million/year) so communities can deliver more evidence-based, preventative support services that reduce demand on more costly services like crisis intervention and policing.

Our association will continue advocating for an equitable funding model that reflects demand for services and ability to pay, strengthens oversight and accountability, and reinvests all funds raised back into front-line policing and public safety. We'll analyze the funding model announced on December 18 and speak with our members about it in the new year.

Media contact:

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Municipal Musings

2025 Municipal Election Stats

Recap of 2025

Municipal Services Division had a busy 2025. Housing matters were top of mind, with the ministry engaging with key stakeholders over the spring and summer to understand potential barriers to expanding housing supply in Alberta. In addition, the ministry examined how land-use planning and existing regulations and procedures have influenced housing development.

The Government of Alberta also passed Bill 50, the *Municipal Affairs Statutes Amendment Act*, 2025 that saw amendments to local elections, the *Municipal Government Act*, and updates to first-time homebuyers protections. The division also engaged on the issue of recall of locally elected officials through targeted engagement with municipal administrations across Alberta. The engagement sessions involved discussions on thresholds, oversight, fundraising, collection of personal information, and the process of recall.

Post Election

Alberta's local general elections began in summer villages in summer 2025, with the remaining being held on October 20, 2025. Chief Elected Officials and councillors were up for election in all cities, towns, villages, specialized municipalities, and municipal districts across the province, as were trustees for public and separate school divisions.

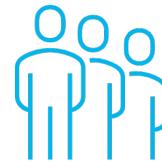
With the 2025 elections now complete, the Municipal Services Division is exploring a review of the *Local Authorities Election Act*.

Meet MA!

The Land Use planning and Improvement Districts (IDs) team, comprised of two planners, one ID Advisor, and a Manager, provide direct services and supports to Alberta, including members of the public, municipalities, and government/non-government organizations. The team focuses on land-use planning matters under Part 17 of the *Municipal Government Act* (planning and development, subdivision and development provisions, statutory documents, land-use bylaw requirements, etc.) and supporting six of the province's seven IDs.

The team also provides support to other areas of the provincial government in land-use planning, stakeholder engagements involving land-use policy and legislation, and issues impacting municipal and provincial land-use policy. Please contact our team at ma.advisory@gov.ab.ca

12%



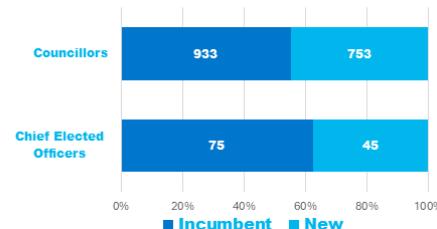
Municipalities had all councillors return

5%

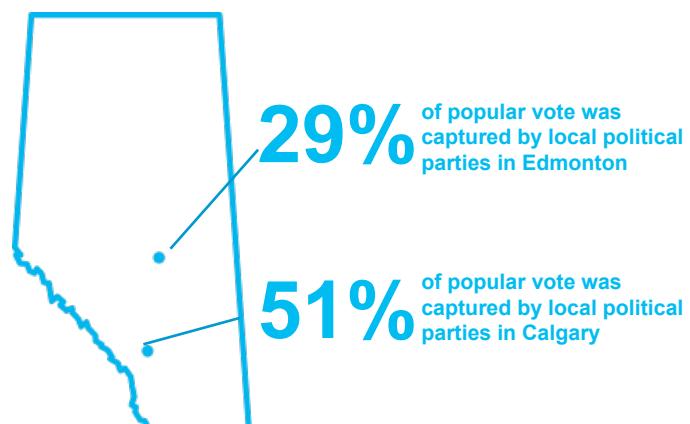


Municipalities elected entirely new councils

Incumbents



Local Political Parties



Close Races!

13

Elections decided by 1 vote

12

Municipalities conducted recounts

16

Candidates were within 0.5 per cent of total vote election to office

For any questions, comments and feedback regarding the newsletter, please contact:
ma.engagement@gov.ab.ca

From: PSES Minister <PSES.Minister@gov.ab.ca>
Sent: Thursday, December 18, 2025 7:31 AM
Subject: Update on Changes to Alberta's Police Funding Model

Dear colleagues,

I am writing to update you on changes to Alberta's Police Funding Model (PFM) that will affect your municipality beginning on April 1, 2026. The changes resulted from recommendations arising from the independent review of the PFM conducted by MNP LLP during spring and summer 2025, which included comprehensive stakeholder engagement. The changes to the PFM are designed to create a more equitable, transparent, and sustainable approach to funding front-line policing services for communities policed under the Provincial Police Service Agreement (PPSA).

Background

Since 2020, the Police Funding Regulation has enabled communities policed under the PPSA to contribute toward front-line policing costs. This has supported 285 additional Royal Canadian Mounted Police (RCMP) officers and 244 civilian staff to RCMP units across Alberta. However, the original model tied contributions to 2018 policing costs (\$252.3 million) rather than current expenditures. The costs of the PPSA have risen over time to well over \$380.5 million for 2025-26. This increase is due to RCMP contracted salary adjustments and inflation, as well as the additional positions enabled by the PFM.

As Minister, I held the costs to municipalities at approximately 19% of front-line policing costs (which is below the intended 30%), and the province contributed a higher share of the cost in order to allow for the review of the PFM to occur.

With the review complete, and the Police Funding Regulation expiring in March 2026, Alberta is now updating the model to ensure it reflects the real cost of policing today while maintaining predictability for municipal budgeting.

.../2

Key Changes to the Funding Model

Phased Cost Sharing Implementation

Beginning on April 1, 2026, municipal contributions will increase to 22% of current front-line policing costs, gradually reaching 30% over the next five years. This phased approach ensures predictable increases that support local fiscal planning. Importantly, contributions will now be based on actual front-line policing costs from the most recently completed fiscal year, rather than historical fixed costs.

To provide flexibility and to address unique circumstances, the Minister will have regulatory discretion to cap costs, remove significant one-time expenditures from municipal obligations, and provide targeted discounts to municipalities facing exceptional or substantial cost increases.

Modernized Funding Formula

The formula for calculating municipal contributions is being updated to better reflect actual demand for policing services. The base formula updates will be phased-in, with changes to weighted occurrences beginning on April 1, 2028, and reaching full implementation by April 1, 2030. Once complete, the formula will be calculated based on:

- 50% population;
- 30% equalized assessment (reduced from 50%); and
- 20% weighted occurrences (calls for service).

This phased timeline allows the province to work with the RCMP and municipalities to refine the underlying data and ensure it reliably informs the model. The introduction of weighted occurrences reflects actual policing workload and demand which reduces reliance on property values alone.

Revised Modifiers and Subsidies

Several adjustments are being made to improve equity and better reflect service delivery realities:

- **Removing inequitable subsidies:** The Crime Severity Index and detachment subsidies are being eliminated, as they were widely viewed as unbalanced and not aligned with actual service levels.
- **Updating shadow population:** The shadow population approach has been revised to subtract eligible shadow population directly from total population in calculations, rather than applying it as a separate subsidy (previously up to 5%).
- **New vacancy subsidy:** A vacancy modifier will provide discounts to municipalities experiencing RCMP staffing vacancies higher than the provincial average, acknowledging potential reduced service levels.
- **New population density subsidy:** This subsidy will reduce contributions for rural and remote municipalities with significantly lower than average density, recognizing these unique policing challenges and higher associated costs in these communities.

Enhanced Transparency and Accountability

A new annual public reporting process will be introduced, providing clear visibility into:

- Amounts collected from municipalities under the model;
- How funds collected under the model are allocated; and
- How reinvestments support front-line policing capacity across Alberta.

The province will continue to look for opportunities to enhance transparency, including through collaboration with the Provincial Police Advisory Board. All funds collected through the PFM will continue to be invested in front-line policing provided under the PPSA to support ongoing costs and future growth where possible.

Next Steps

Further details regarding implementation timelines and specific impacts to your municipality will be provided in the coming weeks. We are committed to working collaboratively with municipalities throughout this transition to ensure an effective implementation process.

Should you have questions or require additional information, please contact my ministry at abpfm@gov.ab.ca.

Thank you for your continued partnership in maintaining safe and well-served communities across Alberta.

Sincerely,

Honourable Mike Ellis
Deputy Premier of Alberta
Minister of Public Safety and Emergency Services

Renewed Police Funding Model

Information for municipalities

Overview

The Province of Alberta has *renewed* the Police Funding Model (PFM) following comprehensive engagement with municipal stakeholders.

The renewed PFM and the amended Police Funding Regulation will be effective **April 1, 2026**. The renewed model introduces key changes designed to improve fairness, transparency and sustainability in how frontline policing costs are shared.

Under the *Police Act*, the Government of Alberta is responsible for ensuring adequate and effective policing services across Alberta. The PFM redistributes a portion of frontline costs to municipalities receiving Royal Canadian Mounted Police (RCMP) services under the Provincial Police Service Agreement (PPSA).

Key Changes

- Phased 5-year implementation
- Costs based on actual expenses
- New formula weights
- New vacancy modifier
- Population density subsidy
- Phased-in occurrence data
- Enhanced annual reporting

Cost-sharing structure

Municipal contributions will gradually increase to **30 per cent** over a five-year phased implementation, providing municipalities time to plan and budget accordingly. Contributions will be based on actual frontline policing costs from the most recently completed fiscal year.

Year	Fiscal Year	Contribution
Year 1	2026-27	22%
Year 2	2027-28	24%
Year 3	2028-29	26%
Year 4	2029-30	28%
Year 5+	2030-31+	30%

Ministerial Regulatory Discretion

The Minister will have discretion to:

- Cap costs to ensure predictability
- Determine frontline costs to help prevent distortions
- Provide specific discounts to address large increases

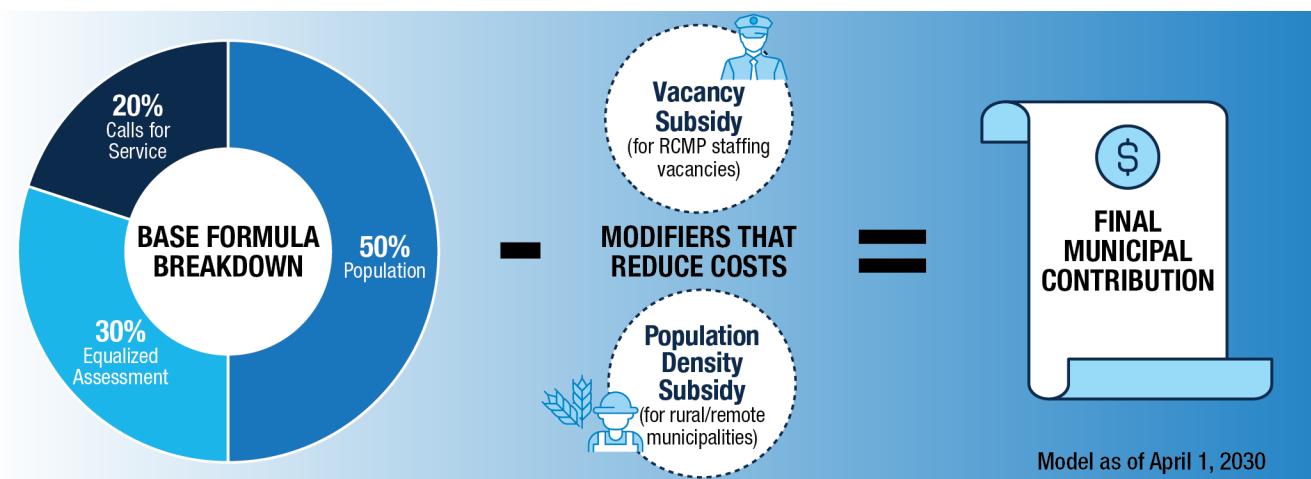
Base Formula

The weight of equalized assessment will be decreased, and weighted occurrences has been added to provide a more direct link to actual policing demand. In the first two years of the new PFM, equalized assessment and population will continue to be weighted at 50%. For years three and beyond, the final formula will account for occurrences as follows:

- April 1, 2028: 45% assessment, 5% occurrence
- April 1, 2029: 40% assessment, 10% occurrence
- April 1, 2030: 30% assessment, 20% occurrence

Revised modifiers and subsidies

<p>Modifiers removed:</p> <ul style="list-style-type: none">• Crime Severity Index (CSI)• Detachment Subsidy <p>Shadow population – revised:</p> <p>Eligible shadow population is now subtracted directly from total population rather than applied as a separate subsidy.</p>	<p>New Modifiers Introduced:</p> <p>Vacancy Modifier</p> <p>Discounts for municipalities with higher-than-average detachment vacancies, reflecting reduced service levels.</p> <p>Population Density Subsidy</p> <p>Reduced contributions for municipalities with significantly lower density, recognizing rural and remote policing challenges.</p>
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NOTE: Graphic depicts model at full implementation in 2030. Weighted occurrences will be phased in over five years as outlined above under Base Formula.

Transparency, Reporting & Reinvestment

A new annual reporting process will be led by the province, with opportunities for collaboration with the Provincial Police Advisory Board (PPAB), providing municipalities with clear insight into fund allocation. The PPAB—representing municipalities under 5,000, municipal districts and counties of any population and Metis Settlements—continues to provide valued input on provincial policing priorities and strategic and community safety plans. Funds collected through the PFM will contribute to the PPSA's ongoing costs and future growth, ensuring sustained investment in frontline capacity.



Annual contributions

Each year, municipalities will receive a statement outlining their contribution amount for that fiscal year. This amount reflects all applicable modifiers—no separate adjustments are required.

Summary: What this means for your municipality

The renewed PFM represents a more equitable approach to cost sharing. Key benefits include:

- Predictability – through phased implementation and ministerial discretion
- Fairness – via a revised formula reflecting demand and capacity
- Recognition – of local circumstances through new modifiers
- Transparency – through enhanced annual reporting

Municipal shares are calculated using the formula, adjusted by applicable modifiers and communicated annually.

Questions can be directed to Public Safety and Emergency Services at: abpfm@gov.ab.ca

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Town of Penhold:

Small communities are challenged by population growth

The Town of Penhold is a rapidly growing bedroom community just outside of Red Deer. Most of the people that live in Penhold work in the Red Deer area.

With growth comes a demand for new services or improved services. Between 2010 and 2015, the **Town's population grew by over 40 per cent** and that influx of new residents created extra demands on all of the Town's services. Some areas required immediate attention, like making sure there was safe water and sewer services available.



The Town of Penhold's ongoing experience provides some excellent examples of the impacts of rapid growth that a small community must contend with:



Water & Wastewater

Penhold took on a fifteen-year loan to build a new water reservoir for the current and new residents coming into town. It was built with some help from the provincial and federal governments.

Penhold joined a regional system that takes care of the sewer for six communities from Olds to Red Deer. The system has been carrying long-term debt from its construction and is incurring more debt to continue its operations. These costs are ultimately passed on to residents.



Community Facilities

The community saw the construction of a recreation facility, again, taking on a twenty-year loan to build it.

Fire trucks and equipment needed to be upgraded to provide adequate services to the community. Once again, funds were taken from taxpayers and from reserves.

The fire hall was built in the 1970s as an addition to the original village administration office. It is in poor state, failing to meet today's equipment requirements, training, and safety conditions for volunteer firefighters.

The Town's Public Works building was purchased over 50 years ago when only 500 people lived in the community. With over 4,000 people now living in Penhold, more workers were needed and the Town ran out of space. Thankfully, the Government of Alberta has supported the Town's request and is helping it build a new facility that will be home to a new fire hall and shop for Public Works staff to serve the community.



Seniors' Housing

Penhold is home to 3rd and 4th generation families. Unfortunately, due to a lack of seniors' housing, seniors are forced to move out of the community when it comes time to look for assisted care facilities. **So, what does that mean for the future of Penhold?**



Revenue & Debt Limits

Maintenance and upgrades to streets, parks, playgrounds, and path systems are required to keep up with the growth and expectations of residents. All of this requires long-term capital funding.

Like all municipal governments, the Town is restricted with how much debt they can take to pay for infrastructure. Therefore, they have to be picky about what projects will be funded with debt so that they have flexibility if there is an emergency failure that the Town can't afford without debt.



The municipal property taxes that were once able to fund major capital projects have diminished because the Town has to cover the basic day-to-day operations, leaving very little room to accommodate or plan for the larger needs. Most of the commercial businesses that serve Penhold residents are in larger centres, so the Town does not receive any taxes from those businesses. This means homeowners and renters carry more of the tax burden for the Town's services.

Unfortunately, funding from the province for capital projects has not kept up with cost increases and has actually diminished year-over-year making it extremely difficult for the Town of Penhold to plan capital projects or to fund infrastructure projects.



REQUEST FOR DECISION

MEETING: Regular Council Meeting

Date: December 16, 2025

AGENDA NO.: 12

TITLE: Closed Meeting -None

ORIGINATED BY: Karen O'Connor CAO

BACKGROUND / PROPOSAL:

Section 197(2) of the MGA states: Councils and council committees may close all or part of their meetings to the public if a matter to be discussed is within one of the exceptions to disclosure in Division 2 of Part 1 of the Freedom of Information and Protection of Privacy Act.

Section 197(3): When a meeting is closed to the public, no resolution or bylaw may be passed at the meeting, except a resolution to revert to a meeting held in public.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

The council will be required to make a motion to convene a Closed Meeting to discuss items related to land, legal, or personnel.

COSTS / SOURCE OF FUNDING (if applicable):

RECOMMENDED ACTION:

MOTION THAT Mayor Lamb convenes a Closed Meeting at _____ p.m.

INTLS: CAO: KO



REQUEST FOR DECISION

MEETING: Closed Meeting

Date: January 20, 2026

AGENDA NO.: 13

TITLE: RECONVENE:

ORIGINATED BY: Karen O'Connor, CAO

BACKGROUND / PROPOSAL:

Section 197(3): When a meeting is closed to the public, no resolution or bylaw may be passed at the meeting, except for a resolution to revert to a meeting held in public.

DISCUSSION / OPTIONS / BENEFITS / DISADVANTAGES:

A member of the council will announce when the council will return to an open meeting and invite members of the public to attend.

RECOMMENDED ACTION:

MOTION That Mayor Lamb reconvenes from a closed meeting to Regular Council meeting at _____ p.m.

INTLS: CAO: KO



MEETING: Regular Council Meeting

Date: January 20, 2026

AGENDA NO.: 14

TITLE: Adjournment

ORIGINATED BY: *Karen O'Connor, CAO*

BACKGROUND / PROPOSAL:

A Member of Council will move to adjourn the meeting.

RECOMMENDED ACTION:

MOTION THAT Mayor Lamb adjourn the Village of Cremona Regular Council Meeting

on the 20th day of January at _____ p.m.

INTLS: CAO: KO